

The table above indicates that a total of 1 124 people was employed under the PESI programme. Most of the employees were women at 758; youth accounted for 973 and men were 366 and there were no people with disabilities. KZN recorded the highest number of employees (272), and NC recorded the least number of persons (26). The total budget spent was R59 772 881,28.

## 5. Transfer payments

### Transfer payments to all organisations other than public entities

The table below reflects the transfer payments made for the period 1 April 2021 to 31 March 2022.

Name of transferee	Type of organisation	Purpose for which funds were used	Did the dept. comply with section 38(1)(j) of PFMA	Amount transferred R'000	Amount spent by the entity R'000	Reasons for funds not spent by the entity
<b>Province</b>						
EC	Provincial department	CASP, LandCare and Ilima/Letsema	Yes	333 690	327 602	Delayed delivery of IT equipment by service providers due to COVID-19 effects •Delays in awarding of TARDI Exam Hall due to funding shortfall •Resignation by 25 graduates that got permanent employment and one natural attrition
FS	Provincial department	CASP, LandCare and Ilima/Letsema	Yes	265 612	235 186	Underspending on provincial projects under CASP due to the PPPFA procurement challenges. The department has also experienced procurement challenges towards February and March 2022 Tender for hatchery was non-responsive and due to PPPFA challenges, new tender

						could not be advertised
GP	Provincial department	CASP, LandCare and Ilima/Letsema	Yes	137 829	118 381	The delay in the construction of infrastructure projects through DBSA has led to delay in realisation of expenditure of approved plans. The entity has asked for rollover as construction is under way at the end of financial year.
KZN	Provincial department	CASP, LandCare and Ilima/Letsema	Yes	300 874	300 874	The delay in the construction of infrastructure projects through DBSA has led to delay in realisation of expenditure of approved plans. The entity has asked for rollover as construction is under way at the end of financial year
LP	Provincial department	CASP, LandCare and Ilima/Letsema	Yes	320 236	230 749	Late inception of KYD and placement of unemployed agricultural graduates programmes affected expenditure. Late appointment of infrastructure service providers due to non-responsive bids and incomplete delivery of uniforms for Extension Practitioners also affected expenditure trends.



MP	Provincial department	CASP, LandCare and Ilima/Letsema	Yes	239 459	239 459	Late inception of KYD and placement of unemployed agricultural graduates programmes affected expenditure. Late appointment of infrastructure service providers due to non-responsive bids and incomplete delivery of uniforms for Extension Practitioners also affected expenditure trends
NC	Provincial department	CASP, LandCare and Ilima/Letsema	Yes	197 059	196 959	99,9% spent
NW	Provincial department	CASP, LandCare and Ilima/Letsema	Yes	260 580	161 842	Challenges with service providers who turned down offers late due to lack of capacity and cashflow •Unavailability of commodity-relevant service providers •Underquoting of service providers
WC	Provincial department	CASP, LandCare and Ilima/Letsema	Yes	179 925	176 683	Delays with e-tender procurement processes
<b>Subtotal</b>				<b>2 235 264</b>	<b>1 987 735</b>	
<b>Municipalities Rates and Taxes</b>						
EC: Whole Province	Local government	Rates and taxes	N/A	7 628	39 903	Overspent due to payment of previous years invoices.
FS: Whole Province	Local government	Rates and taxes	N/A	9 257	13 245	Overspent due to payment of previous years invoices.
GP: Whole Province	Local government	Rates and taxes	N/A	647	15	Invoices submitted came lower than anticipated.
MP: Whole Province	Local government	Rates and taxes	N/A	71 782	86 453	Overspent due to payment of



						previous years invoices.
LP: Whole Province	Local government	Rates and taxes	N/A	12 992	37 821	Overspent due to payment of previous years invoices
NC: Whole Province	Local government	Rates and taxes	N/A	4 139	48	Invoices submitted came lower than anticipated.
KZN: Whole Province	Local government	Rates and taxes	N/A	3 536	3 684	Overspent due to payment of previous years invoices
NW: Whole Province	Local government	Rates and taxes	N/A	20 101	40 662	Overspent due to payment of previous years invoices
WC: Whole Province	Local government	Rates and taxes	N/A	1 661	1 639	Invoices submitted came lower than anticipated.
<b>Subtotal</b>				<b>131 743</b>	<b>223 470</b>	
<b>Departmental Agencies and Accounts</b>						
Agri Sector Education and Training Authority	Departmental agency	Contribution to operations	Yes	1 394	1 394	100% spent
Agricultural Land Holdings account	Departmental agency	Contribution to operations	Yes	937 986	937 986	100% spent
Agricultural Research Council	Departmental agency	Contribution to operations	Yes	1 282 632	1 282 632	100% spent
Ingonyama Trust Board	Departmental agency	Contribution to operations	Yes	23 517	23 517	100% spent
National Agricultural Marketing Council	Departmental agency	Contribution to operations	Yes	47 305	47 305	100% spent
Office of the Valuer-General	Departmental agency	Contribution to operations	Yes	131 844	131 844	100% spent
Registration of Deeds Trade Account	Departmental agency	Contribution to operations	Yes	1	-	The entity didn't require financial support from the department
SA Geomatics Council	Departmental agency		Yes	4 194	4 000	R4 million was requested hence the available balance of R194 thousands.
Dept Agency: Donation and gifts	Departmental agency	Donation and gifts	N/A	230	121	An amount of R230 thousand was budgeted for. However, R121 thousand was paid.
Com: Licence	Public Corporation	TV Licence renewals	N/A	30	22	An amount of R30 thousand





						was budgeted for. However, Invoices amounting to R22 thousand were submitted.
<b>Subtotal</b>				<b>2 429 133</b>	<b>2 428 821</b>	
<b>Public Corporations and Private Enterprises</b>						
Land and Agri Bank of SA	Public corporation	Contribution to operations	N/A	564 193	564 193	100% Spent
<b>Subtotal</b>				<b>564 193</b>	<b>564 193</b>	
Red Meat Industry Forum	Private enterprises		N/A	1	1	100% Spent
<b>Subtotal</b>				<b>1</b>	<b>1</b>	<b>N/A</b>
<b>Foreign Governments and International Organisations</b>						
Foreign rates and taxes	Foreign governments and international organisations	Rates and taxes paid in foreign regions	N/A	452	147	Expenditure came lower than expected as rates and taxes were paid based on invoices submitted by foreign regions.
International organisations	Foreign governments and international organisations	Membership fees	N/A	45 186	36 154	Outstanding invoices to be paid regarding membership subscriptions fees to international organisations which were not received by close of the financial year
<b>Subtotal</b>				<b>45 638</b>	<b>36 301</b>	
<b>Non-Profit Organisations</b>						
SA Council for Planners	Non-profit institution	Contribution to operations	Yes	4 140	4 140	100% Spent
<b>Subtotal</b>				<b>4 140</b>	<b>4 140</b>	
<b>Households</b>						
Claims against the State	Households	Claims against the state	N/A	3 603	2 600	Claims made against the state came lower than anticipated
Leave gratuities	Households	Payment of leave to officials who left the department	N/A	12 185	17 636	Claims made against the state came lower than anticipated
Bursaries for non-employees	Households	Bursaries to students	N/A	60 657	66 966	Contractual obligations towards beneficiaries as well as financial

						requirements for in-service training of beneficiaries / students
Restitution grants	Households	Payment of land claims	N/A	3 151 549	2 024 802	Delays in finalising valuations process and disputes by landowners and claimants regarding offered amounts.
Gifts and donations	Households	Gifts and donations	N/A	486	0	No financial support was required from the department
Rural Development	Households	Rural Youth Skills development	N/A	35 120	30 108	Delays in the submission of invoices regarding training.
<b>Subtotal</b>				<b>3 263 600</b>	<b>2 142 112</b>	

## 6. Capital investment

### Capital Investment, Maintenance and Asset Management Plan

PPP is defined as a contract between a public sector institution/municipality and a private party, in which the private party assumes substantial financial, technical, and operational risk in the design, financing, building and operation of a project.

Summary of the Public-Private Partnership

The PPP is between DALRRD and Tshala Bese Uyavuna Consortium.

### The status of PPP

The DALRRD has registered a PPP project with National Treasury and prepared the feasibility study comprising of needs analysis, option analysis, project due diligence, value assessment, economic valuation and procurement plan which were also submitted to National Treasury.

In line with the PPP manual, the department further obtained the following approvals:

- Treasury Approval I : Design Procurement Process
- Treasury Approval IIA : Pre-qualification of parties, issuing of RFP, receive bids, compare bids with feasibility study, select preferred bidder and prepare value for money report
- Treasury Approval IIB : Negotiations with the preferred bidder
- Treasury Approval III : Approval to sign the PPP agreement (approval granted by National Treasury in May 2017)

The construction of the building commenced in March 2021 and the department will take occupation in March/April 2023.

### Proposed PPP project plan

- a) The PPP building will accommodate all Pretoria-based offices including the Gauteng: National Office, Deeds and Restitution.
- b) The building will be 82 434 m<sup>2</sup>, have 1 124 parking bays and will accommodate 2 145 staff members
- c) The building will be fully serviced, which will include the provision of the following services by the Private Party:
  - ✓ Printing Services
  - ✓ Cleaning Services
  - ✓ Catering Services
  - ✓ Maintenance Services
  - ✓ Furniture
- d) Note: The private party will operate the building for a period of 25 years and thereafter the building becomes state property.

#### Infrastructure projects currently in progress:

- Air-conditioning and electrical installation: Repair and Maintenance Programme (RAMP) project at Sefala Building (WCS 044038): The detailed design is complete and the project is ready for tender. However, the project was not included on the procurement plan. A memorandum to include the project in the procurement plan of the 2021/2022 financial year was written, which is still awaiting approval. As soon as approval is granted, the project will be advertised.
- Construction of a sniffer dog facility (WCS 051626): Project is placed on status 8. Town Planning requested that the planning be reversed so that they could appoint consultants. Alternatively, reports for the project were requested from project manager so that town planning can clear the site. A new procurement instruction (PI) for the project will have to be issued since existing PI was issued for the project at Stellenbosch Plant Quarantine Station. A new WCS number (WCS 055808) has been issued with no progress report whatsoever. To date, a site has not been identified yet.
- Alterations to the entrance at Polka Drive (WCS 051209): A new project has been registered. On 20/03/2018, officials from KAM HO reminded of various fruitless attempts to obtain Procurement. Instruction for this project would be issued. The DPW Cape Town Regional Office reported that enquiries have been made to KAM Head Office on issuing of the WCS number and Procurement Instruction for the project and requested to inform DAFF whether a reply has been obtained or not. No response has been received to date.
- Construction of seed banks in Sterkspruit (WCS 051639): Project Manager and KAM Head Office officials has been reminded that application for the land division to construct seed banks had been promised to provide DAFF with alternative options.
- Site clearance for the construction of the seed banks in Sterkspruit (WCS 052458): A consultant has been appointed to conduct studies on the approved site. A rezoning could not be finalised because it was not approved. An alternative site was identified on the Department of Correctional Services site. A meeting between DCS and NDPW is being arranged to facilitate the subdivision of the property to allocate land to the Department of Agriculture.
- Upington: A PDIR has been issued to Town Planning to conduct site clearance on 12 February 2020. A new WCS number (WCS 055787) has been issued awaiting progress report from DPW Kimberley Regional Office.
- Repair and renovation of offices at the old SABS Building, 116 Church Street, Bloemfontein (WCS 055123): Mr Visser reported that the FSPG has not registered the property in the name of the National Government yet. It was noted that the matter was escalated to Inter Governmental Relations and a meeting was held with the Provincial Government on 24/02/2022. However, a follow-up meeting is required with the Regional Manager.
- Repairs and maintenance at Kempton Park Animal Quarantine Station (WCS 53727): On 16 April 2020, DPW indicated in their email that, to proceed with the estimate cost for the project, they require DALRRD to provide them with the areas of the existing building that needs to be renovated including the horse stables, office block and hostel areas. This project is not moving but a meeting will be held on 28 June 2021 in Johannesburg Regional Office (DPW) to discuss the future of this project.
- Repairs and installation of infrastructure at Roodeplaat Genetic Resources Centre (WCS 052805): This project is under construction. The contractor confirmed that the project will be completed on 4 July 2022, however, they won't be finished and time extension will be granted.
- Repair and maintenance of facilities at Buffelspoort (WCS 52059): DPW was requested to advise DAFF whether service could be placed on Planned Maintenance since DAFF was unable to confirm funding. DPW has now indicated that the project is placed under Planned Maintenance Programme of DPW.
- Middelburg (EC)—Grootfontein Agricultural Development Institute (GADI) (WCS 53304): The project has been completed. The construction is no longer on site, the final account is awaited.

Feasibility study for the procurement of new Head Office at Agriculture Place (WCS 055153): An amount of R15 million was required for the transfer of funds for the feasibility study. In 2017/18, DAFF transferred only R10 million under CAPEX and the R5 million was transferred in the 2018/2019 financial year. A submission was forwarded to the minister for approval for continuation of the project – New Head Office for former Department of Agriculture, Forestry and Fisheries. It was recommended that the continuation will save the department an amount of R17,5 million annually on leases and municipal services, excluding 10% annually increment. This project will also improve organisational operations efficiency based on the current approved structure. Management to inform on this project since it is in their hands now.

- Site clearance: Township establishment on the part of the remaining extension of the Tshwane Prinshof Farm 349 (WCS 055097): Awaiting feasibility study to be concluded, then the planning of the construction will kick in. The department is awaiting.
  - WCS (051592): Construction of one seed bank (Mutale): Project is on hold pending the site clearance of the project no WCS 0542459.
  - Rehabilitation of the two dams including repair of dam wall at Stellenbosch Plant Quarantine Station (WCS 54896): A specialist environmental consultant has been appointed for environmental screening process and drafting of Maintenance Management Plan. MMP has been submitted and approved by



DEA. Concept reports have been submitted to HO for approval. Consultants have started with designs for these projects and claims are being paid as submitted to DALRRD.

- Construction of classroom building on the GADI campus in Middleburg (WCS 055587): DPW issued a revised Procurement Instruction to Port Elizabeth (PE) on 28 December 2021. There is a delay in inviting tenders due to National Treasury instruction. DPW waiting for upliftment.

**Projects awaiting WCS numbers:**

- External repairs and renovations of the Fruit Laboratory and Analytical Services building at Stellenbosch Plant Quarantine Station
- New security fence around Blocks A and B at Stellenbosch Plant Quarantine Station. It will be incorporated into the project for alterations to existing entrance and exit to Stellenbosch Plant Quarantine Station
- Upgrade of the electrical reticulation at Blocks A and B at Stellenbosch Plant Quarantine Station
- Milnerton Quarantine Animal Station: Upgrading of infrastructure: DPW again requested a revised needs assessment which DAFF had sent for the signature of the then CFO. Once approved it will be forwarded to DPW. No movement on this project



## 7. Conditional grants

### Conditional grants and earmarked funds paid

The following tables detail the conditional grants paid from 1 April 2021 to 31 March 2022.

#### CONDITIONAL GRANT 1: Comprehensive Agricultural Support Programme (CASP)

Department to whom the grant has been transferred	Eastern Cape Department of Rural Development and Agrarian Reform
Purpose of the grant	To provide effective agricultural support services, promote and facilitate agricultural development by targeting beneficiaries of land restitution and redistribution, and other previously disadvantaged producers who have acquired land through private means, and are engaged in value-adding enterprises domestically, or involved in exports To revitalise agricultural colleges into centres of excellence
Expected outputs of the grant	742 subsistence, 2 137 smallholder and 11 commercial farmers supported through CASP 201 youth, 1 167 women and no farmers with disabilities supported through CASP 80 on-off farm infrastructure provided No animals vaccinated for foot-and-mouth disease in Eastern Cape 4r beneficiary of CASP supported with SA GAP certification 1 868 jobs created 2 000 beneficiaries of CASP trained on farming methods, and 20 farms receiving mentoring 120 unemployed graduates placed on commercial enterprises for potential skills transfer 3 991 beneficiaries of CASP supported with market access 1 843 526 extension personnel maintained in the system 2 agricultural colleges upgrading infrastructure
Actual outputs achieved	Nine subsistence, 1 950 smallholder and five black commercial farmers were supported through CASP 141 youth, 1 008 women and no farmers with disabilities were supported through CASP 97 on-off farm infrastructure was provided No animals vaccinated for FMD in Eastern Cape 2 398 beneficiaries of CASP trained on farming methods and 19 farming units received mentoring 120 unemployed graduates placed on commercial enterprises for potential skills transfer 3 713 beneficiaries of CASP with markets identified 526 extension personnel salaries paid and maintained in the system 2 agricultural colleges upgrading infrastructure – TARDI and FORT COX
Amount allocated per DORA	R246 610 000
Amount received	R246 610 000
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R241 353 000
Reasons for the funds unspent	Delayed delivery of IT equipment by service providers due to COVID-19 effects Delays in awarding of TARDI Exam Hall due to funding shortfall Resignation by 25 graduates that got permanent employment and one natural attrition
Reasons for deviation on performance	2 398 beneficiaries were trained instead of the 2 000 planned. This is since some of the projects ended up having larger numbers than those that were anticipated as the training took place in their locality instead of being accommodated at the training centres where capacity is restricted Livestock marketing workshop could not be undertaken due COVID-19 restrictions during the third quarter 19 farming units were mentored instead of 20 because one mentor did not meet the requirements of the advert for the mentorship programme
Measures taken to improve performance	Ensure that project specifications are ready in the third quarter and adverts issued in the fourth quarter preceding the year of implementation Ensure reasonability of works programmes and adherence thereof Risk identification and application of mitigation measures



Department to whom the grant has been transferred	Eastern Cape Department of Rural Development and Agrarian Reform
	Institute proper contract management
Monitoring mechanism by the receiving department	Hold weekly financial and physical progress reporting meetings so that problems are identified and resolved timeously Conducting site visits to validate reporting

Department to whom the grant has been transferred	Free State Department of Agriculture and Rural Development
Purpose of the grant	To provide effective agricultural support services, promote and facilitate agricultural development by targeting beneficiaries of land restitution and redistribution, and other previously disadvantaged producers who have acquired land through private means, and are engaged in value-adding enterprises domestically, or involved in exports To revitalise agricultural colleges into centres of excellence
Expected outputs of the grant	737 subsistence, 21 smallholder and no commercial farmers supported through CASP 84 youth, 405 women and one farmer with a disability supported through CASP 32 on-off farm infrastructure provided 9 beneficiaries of CASP supported with SA GAP certification 698 jobs created (including ERP and Graduate Placement) 1 700 beneficiaries of CASP trained on farming methods, and 40 farms receiving mentoring 120 unemployed graduates placed on commercial enterprises for potential skills transfer 30 extension personnel maintained in the system 1 agricultural college upgrading infrastructure
Actual outputs achieved	3 377 subsistence, 58 smallholder and no black commercial farmers were supported through CASP 116 youth, 1 109 women and no farmers with disabilities were supported through CASP 36 on-off farm infrastructure was provided No beneficiaries of CASP supported with SA GAP certification 9 smallholder producers supported with advocacy on SA Gap certification and related processes, 3 beneficiaries of CASP SA GAP certified in 2020/21 1 860 beneficiaries of CASP trained on farming methods 289 temporary jobs created through Project Implementation, 203 temporary jobs created through training and college infrastructure enhancement 83 unemployed graduates placed on commercial enterprises for potential skills transfer 1 096 beneficiaries of CASP with markets identified 28 extension personnel salaries paid and maintained in the system 1 agricultural college upgrading infrastructure—TARDI
Amount allocated per DORA	R185 645 000
Amount received	R185 645 000
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R164 731 000
Reasons for the funds unspent	Underspending on provincial projects under CASP due to the PPPFA procurement challenges. The department has also experienced procurement challenges towards February and March 2022 Tender for hatchery was non-responsive and due to PPPFA challenges, new tender could not be advertised
Reasons for deviation on performance	The department also experienced delays in implementing production inputs support to farmers due to heavy rains encountered Due to rainy weather conditions the contractors experienced challenges to complete construction for Glen College The department has commenced the financial year at a slow rate due to the delay in the approval of the CASP business plan by national department
Measures taken to improve performance	Professional Engineering Consulting Firm in collaboration with the Free State Department of Public Works and Infrastructure have completed detail designs, plans specifications, and the BID documents (Tender Ready) for the implementation in the financial year 2022/23





Department to whom the grant has been transferred	Free State Department of Agriculture and Rural Development
	The department has already REQUESTED FOR EXEMPTION IN TERMS OF SECTION 3(C) OF THE PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT 5 OF 2000 (THE ACT) TO CONTINUE WITH PROCUREMENT from National Treasury
Monitoring mechanism by the receiving department	Decentralised implementation of projects and procurement with strong monitoring and control measures

Department to whom the grant has been transferred	Gauteng Department of Agriculture and Rural Development
Purpose of the grant	To provide effective agricultural support services, promote and facilitate agricultural development by targeting beneficiaries of land restitution and redistribution, and other previously disadvantaged producers who have acquired land through private means, and are engaged in value-adding enterprises domestically, or involved in exports To revitalise agricultural colleges into centres of excellence
Expected outputs of the grant	No subsistence, 112 smallholder and no commercial farmers supported through CASP 20 youth, 48 women and 2 farmers with disabilities supported through CASP 20 on-off farm infrastructure provided No animals vaccinated for foot-and-mouth disease in GP 60 beneficiaries of CASP supported with SA GAP certification 105 jobs created 450 beneficiaries of CASP trained on farming methods, and no farms receiving mentoring 80 unemployed graduates placed on commercial enterprises for potential skills transfer 78 beneficiaries of CASP supported with market access 126 extension personnel maintained in the system
Actual outputs achieved	No subsistence, 73 smallholder and five black commercial farmers were supported through CASP 26 youth, 60 women and no farmers with disabilities were supported through CASP 11 on-off farm infrastructure was provided 47 beneficiaries of CASP supported with SA GAP certification 3 smallholder producers supported with advocacy on SA Gap certification and related processes, and 3 beneficiaries of CASP SA GAP certified in 2020/21 601 beneficiaries of CASP trained on farming methods 78 unemployed graduates placed on commercial enterprises for potential skills transfer 78 beneficiaries of CASP with markets identified 126 extension personnel salaries paid and maintained in the system
Amount allocated per DORA	R99 113 000
Amount received	R99 113 000
Reasons if amount as per DORA not received	None
Amount spent by the department	R79 754 000
Reasons for the funds unspent	The delay in the construction of infrastructure projects through DBSA has led to delay in realisation of expenditure of approved plans. The entity has asked for rollover as construction is under way at the end of financial year
Reasons for deviation on performance	Implementation and adherence to IDMS processes, stages and phases delayed implementation of projects by DBSA
Measures taken to improve performance	To ensure that proper planning, implementation and monitoring of the construction work takes place To ensure that infrastructure projects adhere to the IDMS processes before implementation



Department to whom the grant has been transferred	Gauteng Department of Agriculture and Rural Development
Monitoring mechanism by the receiving department	DALRRD officials monitored and evaluated projects on a quarterly basis. The conditional grant Quarterly Review Meetings were held to monitor grant performance and implementation. Reports were compiled on a monthly and quarterly basis to present progress report of the grant

Department to whom the grant has been transferred	KwaZulu-Natal Department of Agriculture and Rural Development
Purpose of the grant	To provide effective agricultural support services, promote and facilitate agricultural development by targeting beneficiaries of land restitution and redistribution, and other previously disadvantaged producers who have acquired land through private means, and are engaged in value-adding enterprises domestically, or involved in export To revitalise agricultural colleges into centres of excellence
Expected outputs of the grant	19 subsistence, 1 558 smallholder and 29 commercial farmers supported through CASP 114 youth, 718 women and nine farmers with disabilities supported through CASP 43 on-off farm infrastructure provided 20 beneficiaries of CASP supported with SA GAP certification 1 060 jobs created 1 528 beneficiaries of CASP trained on farming methods, and 81 farms receiving mentoring 120 unemployed graduates placed on commercial enterprises for potential skills transfer 1 587 beneficiaries of CASP supported with market access 71 extension personnel salaries paid and maintained in the system 2 agricultural colleges upgrading infrastructure
Actual outputs achieved	840 subsistence, 1 625 smallholder and 35 black commercial farmers were supported through CASP 470 youth, 843 women and 9 farmers with disabilities were supported through CASP 43 on-off farm infrastructure was provided 20 beneficiaries of CASP supported with SA GAP certification 20 smallholder producers supported with advocacy on SA Gap certification and related processes, and no beneficiaries of CASP were SA GAP certified in 2021/22 1 273 beneficiaries of CASP trained on farming methods and 80 farms receiving mentorship 120 unemployed graduates placed on commercial enterprises for potential skills transfer 1 660 beneficiaries of CASP with markets identified 71 extension personnel salaries paid and maintained in the system 2 agricultural colleges upgrading infrastructure – TARDI
Amount allocated per DORA	R214 053 000
Amount received	R214 053 000
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R214 053 000
Reasons for the funds unspent	N/A
Measures taken to improve performance	Implementation of some of the proposed agricultural projects through direct funding model as a way of speeding up procurement processes, improving turnaround time and the impact of services rendered, thereby realising better value for money
Monitoring mechanism by the receiving department	Quarterly reports and projects verification visits to funded projects

Department to whom the grant has been transferred	Limpopo Department of Agriculture and Rural Development
Purpose of the grant	To provide effective agricultural support services, promote and facilitate agricultural development by targeting beneficiaries of land restitution and redistribution, and other previously disadvantaged producers who have





Department to whom the grant has been transferred	Limpopo Department of Agriculture and Rural Development
	acquired land through private means, and are engaged in value-adding enterprises domestically, or involved in exports To revitalise agricultural colleges into centres of excellence
Expected outputs of the grant	334 smallholder producers supported through CASP 42 youth (22 women), 140 women and 11 farmers with disabilities supported through CASP 26 projects supported with on-off farm infrastructure 60 000 animals vaccinated for foot-and-mouth disease in Limpopo 20 projects of CASP supported with SA GAP certification 603 jobs created 1 000 beneficiaries of CASP trained on farming methods, and eight farms receiving mentoring 120 unemployed graduates placed on commercial enterprises for potential skills transfer 150 beneficiaries of CASP supported with market access 53 extension personnel maintained in the system 5 infrastructures upgraded at two agricultural colleges
Actual outputs achieved	232 smallholders were supported through CASP 25 youth (15 females), 108 women and six farmers with disabilities were supported through CASP 21 projects were supported with infrastructure: *13 projects are completed * 8 projects with service providers at different stages of construction. 2 projects at retention – final payments not paid due to incomplete work. 2 projects are under re-advertisement processes. 74 904 animals vaccinated for foot and mouth disease in Limpopo due to outbreak that occurred during the second quarter around Vhembe and Mopani 4 beneficiaries of CASP supported with SA GAP certification 20 smallholder producers supported with advocacy on SA Gap certification and related processes, four beneficiaries of CASP SA GAP certified in 2021/22 1 223 smallholder producers received training. The department overachieved by 223 due to necessity to train farmers and the newly-placed unemployed agricultural graduates on the practices within the agricultural industry 16 projects received knowledge and skills through mentorship programme. Overachieved by eight projects due to emerged need to capacitate cotton farmers with relevant production practices in line with cotton industry through the intervention of Cotton SA 120 unemployed graduates placed on commercial enterprises for potential skills transfer 130 beneficiaries of CASP supported with market identification 53 extension personnel salaries paid and maintained in the system 5 projects implemented at two colleges of agriculture: Tompi Seleka and Madzivhandila. Three projects completed and one project ongoing at Madzivhandila College of Agriculture. One project at Tompi Seleka College of Agriculture is at construction stage
Amount allocated per DORA	R233 511 000
Amount received	R233 511 000
Reasons if amount as per DORA not received	The national department has short-transferred the province by an amount of R1 000.00, hence Provincial Revenue Fund could only transfer the amount received.
Amount spent by the department	R160 211 000
Reasons for the funds unspent	Late inception of KYD and placement of unemployed agricultural graduates programmes affected expenditure Late appointment of infrastructure service providers due to non-responsive bids and incomplete delivery of uniforms for Extension Practitioners also affected expenditure trends
Reasons for deviation on performance	Late inception of programmes such as KYD and Placement of Unemployed Agricultural Graduates; Late appointment of infrastructure service providers; Incomplete delivery of uniforms for Extension Practitioners and delayed



Department to whom the grant has been transferred	Limpopo Department of Agriculture and Rural Development
	recruitment of Agricultural Advisors had an impact on the overall CASP performance
Measures taken to improve performance	Structures are established within the department to monitor expenditure trends and assist with unblocking strategies
Monitoring mechanism by the receiving department	The conditional grant Quarterly Review Meetings were held to monitor grant performance and implementation. Reports were compiled on a monthly and quarterly basis to present progress report of the grant

Department/municipality to whom the grant has been transferred	Mpumalanga Department of Agriculture, Rural Development, Land and Environmental Affairs
Purpose of the grant	To provide effective agricultural support services, promote and facilitate agricultural development by targeting beneficiaries of land restitution and redistribution, and other previously disadvantaged producers who have acquired land through private means, and are engaged in value-adding enterprises domestically, or involved in exports To address damage to infrastructure caused by floods
Expected outputs of the grant	503 smallholder farmers supported through CASP 94 youth and 319 women farmers supported through CASP 13 on-off farm infrastructure provided 30 beneficiaries of CASP supported with SA GAP certification 262 jobs created 5 050 beneficiaries of CASP trained on farming methods, and 36 farms receiving mentoring 120 unemployed graduates placed on commercial enterprises for potential skills transfer 503 beneficiaries of CASP supported with market access 53 extension personnel maintained in the system
Actual outputs achieved	531 smallholder farmers supported through CASP 99 youth and 327 women farmers supported through CASP 10 on-off farm infrastructure provided 15 beneficiaries of CASP supported with SA GAP certification 203 jobs created 5 092 beneficiaries of CASP trained on farming methods, and 36 farms receiving mentoring 117 unemployed graduates placed on commercial enterprises for potential skills transferred 531 beneficiaries of CASP supported with market access 53 extension personnel maintained in the system
Amount per amended DORA (R'000)	R161 005 000
Amount transferred (R'000)	R161 005 000
Reasons if amount as per DORA not transferred	N/A
Amount spent by the department/municipality (R'000)	R161 005 000
Reasons for the funds unspent by the entity	
Monitoring mechanism by the transferring department	Monthly, quarterly and annual reports. Quarterly review meetings and project site meetings

Department to whom the grant has been transferred	Northern Cape Department of Agriculture, Environmental Affairs, Rural Development and Land Reform
Purpose of the grant	To provide effective agricultural support services, promote and facilitate agricultural development by targeting beneficiaries of land restitution and redistribution, and other previously disadvantaged producers who have acquired land through private means, and are engaged in value-adding enterprises domestically, or involved in exports To revitalise agricultural colleges into centres of excellence
Expected outputs of the grant	4 subsistence, 913 smallholder and no commercial farmers supported through CASP



Department to whom the grant has been transferred	Northern Cape Department of Agriculture, Environmental Affairs, Rural Development and Land Reform
	<p>120 youth, 224 women and one farmer with a disability supported through CASP</p> <p>1 on-off farm infrastructure provided</p> <p>97 boreholes analysed</p> <p>15 mobile handling facilities provided</p> <p>2 fixed handling facilities provided</p> <p>9 machinery packages provided</p> <p>4 firefighting equipment provided</p> <p>24 Swakara rams provided</p> <p>22 Angora rams provided</p> <p>22 Merino rams provided</p> <p>42 beneficiaries (farms) of CASP supported with SA GAP certification</p> <p>29 jobs created</p> <p>667 beneficiaries of CASP trained on farming methods, and no farm receiving mentoring</p> <p>80 unemployed graduates placed on commercial enterprises for potential skills transfer</p> <p>No beneficiaries of CASP supported with market access</p> <p>37 extension personnel maintained in the system</p> <p>12 new extension practitioners recruited</p>
Actual outputs achieved	<p>1 subsistence, 301 smallholder and no commercial farmers supported through CASP</p> <p>39 youth, 74 women and no farmers with disabilities supported through CASP</p> <p>1 on-off farm infrastructure provided</p> <p>35 boreholes analysed</p> <p>No mobile handling facilities provided</p> <p>No fixed handling facilities provided</p> <p>1 machinery package provided</p> <p>No firefighting equipment provided</p> <p>No Swakara rams provided</p> <p>No Angora rams provided</p> <p>No Merino rams provided</p> <p>39 beneficiaries (farms) of CASP supported with SA GAP certification</p> <p>29 jobs created</p> <p>1 211 beneficiaries of CASP trained on farming methods, and one farm receiving mentoring</p> <p>71 unemployed graduates placed on commercial enterprises for potential skills transfer</p> <p>No beneficiaries of CASP supported with market access</p> <p>36 extension personnel maintained in the system</p> <p>No extension practitioners recruited</p>
Amount allocated per DORA	R120 382 000
Amount received	R120 382 000
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R120 382 000
Reasons for the funds unspent	
Reasons for deviation on performance	N/A
Measures taken to improve performance	A special task team was established driven by CFO and HoD to ensure the approved plans are implemented as approved within the given timeframes
Monitoring mechanism by the receiving department	DALRRD officials monitored and evaluated projects on a quarterly basis. The conditional grant Quarterly Review Meetings were held to monitor grant performance and implementation. Reports were compiled on a monthly and quarterly basis to present progress report of the grant



Department to whom the grant has been transferred	North West Department of Agriculture and Rural Development
Purpose of the grant	To provide effective agricultural support services, promote and facilitate agricultural development by targeting beneficiaries of land restitution and redistribution, and other previously disadvantaged producers who have acquired land through private means, and are engaged in value-adding enterprises domestically, or involved in exports To revitalise agricultural colleges into centres of excellence
Expected outputs of the grant	No subsistence, 575 smallholder and 0 commercial farmers supported through CASP 35 youth, 127 women and no farmers with disabilities supported through CASP 111 on-off farm infrastructure provided 12 beneficiaries of CASP supported with SA GAP certification 150 jobs created 980 beneficiaries of CASP trained on farming methods, and no farms receiving mentoring 120 unemployed graduates placed on commercial enterprises for potential skills transfer 145 beneficiaries of CASP supported with markets access 18 extension personnel maintained in the system 2 agricultural colleges upgrading infrastructure
Actual outputs achieved	No subsistence, 682 smallholder and no black commercial farmers were supported through CASP 41 youth, 147 women and no farmers with disabilities were supported through CASP 57 on-off farm infrastructure was provided No animals vaccinated for foot-and-mouth disease in North West 30 jobs created 8 beneficiaries of CASP supported with SA GAP certification 12 smallholder producers supported with advocacy on SA Gap certification and related processes 145 beneficiaries of CASP supported with market access 1 181 beneficiaries of CASP trained on farming methods 114 unemployed graduates placed on commercial enterprises for potential skills transfer 18 extension personnel salaries paid and maintained in the system 1 agricultural college upgrading infrastructure—TARDI
Amount allocated per DORA	R180 488 and R11 594 rollover
Amount received	R180 488 and R11 594 rollover
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R99 489
Reasons for the funds unspent	Late transfer of CASP funds led to late implementation Delays with e-tender procurement processes Challenges with service providers who turned down offers late due to lack of capacity and cashflow Unavailability of commodity-relevant service providers Underquoting of service providers
Reasons for deviation on performance	Project not implemented due to lack of suitable service provider during procurement period
Measures taken to improve performance	Approval of panel of pre-qualified service providers will fast-track project implementation
Monitoring mechanism by the receiving department	Regular monitoring by project leaders, LAO manager, engineers, Deputy Directors and Directors Monthly monitoring by project coordinators Quarterly monitoring by DALRRD



Department to whom the grant has been transferred	Western Cape Department of Agriculture
Purpose of the grant	To provide effective agricultural support services, promote and facilitate agricultural development by targeting beneficiaries of land restitution and redistribution, and other previously disadvantaged producers who have acquired land through private means, and are engaged in value-adding enterprises domestically, or involved in exports To revitalise agricultural colleges into centres of excellence
Expected outputs of the grant	No subsistence, 11 smallholder and 29 commercial farmers supported through CASP 2 youth, 27 women and 2 farmers with disabilities supported through CASP 38 on-off farm infrastructure provided 7 beneficiaries of CASP supported with SA GAP certification 224 jobs created 3 025 beneficiaries of CASP trained on farming methods, and 35 farms receiving mentoring 120 unemployed graduates placed on commercial enterprises for potential skills transfer 67 beneficiaries of CASP supported with market access 30 extension personnel maintained in the system 1 agricultural college upgrading infrastructure
Actual outputs achieved	No subsistence, 22 smallholder and 22 black commercial farmers were supported through CASP 2 youth, 27 women and 2 farmers with disabilities were supported through CASP 58 on-off farm infrastructure was provided 7 beneficiaries of CASP supported with SA GAP certification 8 smallholder producers supported with advocacy on SA Gap certification and related processes, five pre-audited on SA GAP with no certified and 1 Global GAP certified 1 987 jobs created 4 278 beneficiaries of CASP trained on farming methods, 35 farmers linked with mentors 121 unemployed graduates placed on commercial enterprises for potential skills transfer 67 beneficiaries of CASP with markets identified 30 extension personnel salaries paid and maintained in the system 1 agricultural college upgrading infrastructure
Amount allocated per DORA	R116 753
Amount received	R116 753
Reasons if amount as per DORA not received	All amounts per DORA were received
Amount spent by the department	R113 512
Reasons for the funds unspent	The refurbishment of the pomology building at the college was scheduled to be finished in 2021/2022. The Western Cape Department of Transport and Public Works (WCDTPW) was unable to secure a contractor to complete the project. A request for deviation and subsequently rollover funds was submitted to national department. The contractor's appointment was finalised in March, for commencement of work in April 2022
Reasons for deviation on performance	Underspending due to procurement challenges by the WCDTPW
Measures taken to improve performance	Ongoing engagements with WCDTPW to improve on deliverables
Monitoring mechanism by the receiving department	Monthly financial reports were submitted to the transferring department on the fifteenth of each month Quarterly review meetings were scheduled by DALRRD for provinces to report on the performance of the grant Quarterly reports were submitted to the transferring department by the twentieth after the reporting period





## Conditional Grant 2: Ilima/Letsema

Department to whom the grant has been transferred	Eastern Cape Department of Rural Development and Agrarian Reform
Purpose of the grant	To assist vulnerable South African farming communities to achieve an increase in agricultural production and invest in infrastructure that unlocks agricultural production within strategically identified commodities/products and production areas
Expected outputs of the grant	20 000 subsistence, 8 004 smallholder and no commercial farmers supported through Ilima/Letsema 800 youth, 17 000 women and 5 farmers with disabilities supported through Ilima/Letsema 16 657 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) 1 000 jobs created
Actual outputs achieved	20 403 subsistence, 8 608 smallholder and no black commercial farmers were supported through Ilima/Letsema 846 youth, 17 729 women and no farmers with disabilities were supported through Ilima/Letsema 18 232 ha of land under agricultural production (field crops such as grains and oilseeds) 969 jobs were created
Amount allocated per DORA	R74 567 000
Amount received	R74 567 000
Reasons if amount as per DORA not received	
Amount spent by the department	R73 737 000
Reasons for the funds unspent	N/A
Reasons for deviation on performance	<p>The programme exceeded the number of targeted beneficiaries and hectares planted across its support categories (grains, household subsistence support) and this was mainly due to the demand of the grain and household food security support services in the province. The procurement of production inputs using the Framework Agreements assisted the department to stretch the allocated budget to more beneficiaries and hectares planted as the process was done early while the prices were more affordable</p> <p>Due to the procurement processes followed when supporting farmers, the winning bid for production inputs exceeded by R24 000,00, and the payment was processed with this extra amount, therefore the deviation. Cancelling the process to avoid this would have negatively affected the service delivery as these processes are lengthy in nature</p> <p>The department strive to accommodate the disabled people amongst those supported in the grant, however, no people with disabilities were reported in the financial year because there were no submissions from this category, although there was a plan to support them</p> <p>969 jobs were created instead of the 1 000 jobs set as target and this is because the significant amount (54%) of this grant was allocated to household subsistence food production, which does not necessarily create direct jobs as people are supported with production inputs for their backyard gardens</p>
Measures taken to improve performance	<p>The department will ensure that the spending adheres to the allocated amounts in the future and where there are deviations, journals will be used to correct the deviation</p> <p>The department will increase the intensity of its awareness campaigns to ensure that its support attracts and accommodate the disabled persons as well. The local offices and officials will be sensitised about this as they are more likely to know the people at local and ward level who need the support provided by the DRDAR</p>
Monitoring mechanism by the receiving department	The programme holds weekly meetings to assess the performance of conditional grants in terms of projections and the actual delivery of support delivered to beneficiaries. Decisions and advice are immediately provided to districts that may show poor performance and expenditure



Department to whom the grant has been transferred	Free State Department of Agriculture and Rural Development
Purpose of the grant	To assist vulnerable South African farming communities to achieve an increase in agricultural production and invest in infrastructure that unlocks agricultural production within strategically identified commodities/products and production areas
Expected outputs of the grant	657 subsistence, 16 smallholder and no commercial farmers supported through Ilima/Letsema 114 youth, 633 women and no farmers with disabilities supported through Ilima/Letsema 2 470 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) Rehabilitated and expanded irrigation schemes 11 330 tons produced (production output) No superior breeding animals acquired and distributed to farmers 169 jobs created 15 community gardens supported with inputs 9 school gardens supported with inputs
Actual outputs achieved	657 subsistence, 16 smallholder and no commercial farmers supported through Ilima/Letsema 1 862 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture, fibre, and livestock) No rehabilitated and expanded irrigation schemes 7 807 tons produced (production output) No superior breeding animals acquired and distributed to farmers 77 jobs created 15 community gardens supported with inputs 9 school gardens supported with inputs
Amount allocated per DORA	R71 601 000
Amount received	R62 381 000
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R62 380 (87%)—R4 004 million (Rollover requested; funds committed on the system)
Reasons for the funds unspent	Underspensing on provincial projects under Ilima/Letsema due to the PPPFA procurement challenges. The department has also experienced procurement challenges towards February and March 2022. A tender for hatchery was non-responsive and due to PPPFA challenges, new tender could not be advertised
Reasons for deviation on performance	The department also experienced delays in implementing production inputs support to farmers due to heavy rains encountered The department has commenced the financial year at a slow rate due to the delay in the approval of the Ilima/Letsema business plan by national department
Measures taken to improve performance	The department has already requested for exemption in terms of Section 3(C) of the Preferential Procurement Policy Framework, 2000 (Act No. 5 of 2000) (The Act) to continue with procurement from National Treasury
Monitoring mechanism by the receiving department	Decentralised implementation of projects and procurement with strong monitoring and control measures

Department to whom the grant has been transferred	Gauteng Department of Agriculture and Rural Development
Purpose of the grant	To assist vulnerable South African farming communities to achieve an increase in agricultural production and invest in infrastructure that unlocks agricultural production within strategically identified commodities/products and production areas
Expected outputs of the grant	2 000 subsistence, 180 smallholder and 13 commercial farmers supported through Ilima/Letsema 25 youth, 48 women and 2 farmers with disabilities supported through Ilima/Letsema 4 200 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) No rehabilitated and expanded irrigation schemes 25 200 tons produced (production output) No superior breeding animals acquired and distributed to farmers

Department to whom the grant has been transferred	Gauteng Department of Agriculture and Rural Development
	200 jobs created 33 community gardens supported with inputs 63 school gardens supported with inputs
Actual outputs achieved	4 275,5 ha of land under agricultural production were planted 27 960 tons produced (production output) although most farmers have not harvested yet 248 jobs created 2 868 household food gardens (subsistence), 69 school gardens and 40 community gardens were supported with inputs 4 130 subsistence farmers were supported 242 smallholder farmers were supported 29 black commercial farmers were supported 28 youth, 92 women and 2 farmers with disabilities supported through Ilima/Letsema
Amount allocated per DORA	R36 459 000
Amount received	R36 459 000
Reasons if amount as per DORA not received	None
Amount spent by the department	R36 377 000
Reasons for the funds unspent	None
Reasons for deviation on performance	None
Measures taken to improve performance	Start procurement early, tender processes to be speeded up
Monitoring mechanism by the receiving department	DALRRD officials monitored and evaluated projects on a quarterly basis. The conditional grant quarterly review meetings were held to monitor grant performance and implementation. Reports were compiled on a monthly and quarterly basis to present progress report of the grant

Department to whom the grant has been transferred	KwaZulu-Natal Department of Agriculture and Rural Development
Purpose of the grant	To assist vulnerable South African farming communities to achieve an increase in agricultural production and invest in infrastructure that unlocks agricultural production within strategically identified commodities/products and production areas
Expected outputs of the grant	1 040 subsistence, 1 922 smallholder and 18 commercial farmers supported through Ilima/Letsema 472 youth, 1 027 women and 7 farmers with disabilities supported through Ilima/Letsema 14 200 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) 6 rehabilitated and expanded irrigation schemes 50 050 tons produced (production output) 2 062 jobs created No community gardens supported with inputs No school gardens supported with inputs
Actual outputs achieved	3 068 subsistence, 5 657 smallholder and 25 commercial farmers supported through Ilima/Letsema 14 200 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) 5 rehabilitated and expanded irrigation schemes 51 600 tons produced (production output) 3 000 jobs created No community gardens supported with inputs No school gardens supported with inputs



Department to whom the grant has been transferred	KwaZulu-Natal Department of Agriculture and Rural Development
Amount allocated per DORA	R73 799 000
Amount received	R73 799 000
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R73 799 000
Reasons for the funds unspent	
Monitoring mechanism by the receiving department	Quarterly progress reports across the various deliverables and meetings to discuss the progress on implementation, as well as the projects verification visits

Department to whom the grant has been transferred	Limpopo Department of Agriculture and Rural Development
Purpose of the grant	To assist vulnerable South African farming communities to achieve an increase in agricultural production and invest in infrastructure that unlocks agricultural production within strategically identified commodities/products and production areas
Expected outputs of the grant	16 500 subsistence, 3 359 smallholders and no commercial farmers supported through Ilima/Letsema 1 426 youth, 9 034 women and 99 farmers with disabilities supported through Ilima/Letsema 7 858 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) No rehabilitated and expanded irrigation schemes 22 394,6 tons produced (Maize: 11 784 tons; vegetables: 7 455 tons; fruit: 1 975 tons; sorghum: 521 tons; beans: 52,6 tons; cotton: 607 tons) 101 superior breeding animals acquired and distributed to farmers: 7 bulls: 1 Brahman, 2 Bonsmara, 1 Hugenoot, 1 Bonsmara stud and 2 commercial beefmaster; 21 heifers: 16 commercial Bonsmara and 5 commercial White Brahman; 41 Dorper sheep: 40 ewes and 1 ram and 32 goats: 2 rams and 30 does 8 588 jobs created 15 community gardens supported with inputs 30 school gardens supported with inputs
Actual outputs achieved	14 679 subsistence, 775 smallholders and no commercial farmers supported through Ilima/Letsema 840 youth, 4 271 women and 79 farmers with disabilities 5 364,83 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) No rehabilitated and expanded irrigation schemes 17 525,2 tons produced (Maize: 9 533,1 tons; vegetables: 5 487 tons; fruit: 1 610 tons; sorghum: 381 tons; beans: 25,5 tons; cotton: 488,6 tons) 62 superior breeding animals acquired and distributed to farmers: 5 bulls: 1 Brahman, 2 Bonsmara; 1 Hugenoot and 1 Bonsmara stud; 16 heifers: 16 commercial Bonsmara heifers; 41 Dorper sheep: 40 ewes and 1 ram; no goats delivered 8 783 jobs created 22 community gardens supported with inputs 37 school gardens supported with inputs
Amount allocated per DORA	R73 709 000
Amount received	R73 709 000
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R61 997 000
Reasons for the funds unspent	The department experienced a challenge of some projects not fully supported due to the service providers with contracts not able to deliver the required inputs because of increases in price of inputs as well as delivery expenses of



Department to whom the grant has been transferred	Limpopo Department of Agriculture and Rural Development
	inputs. They cited that they are experiencing less profit margin as compared to the quoted prices in their contracts with the department The other contributing factor was the projects that did not have water rights. These projects could not be supported in line with the directive from the National Assessment Panel of the Transferring Department
Reasons for deviation on performance	The challenges of service providers failing to deliver the production inputs led to limited support for the projects supported Some of the procurements were delivered very late at the end of the last quarter of the financial year and rollover requests have been submitted to defray the accruals The other contributing factor was the projects that did not have water rights. These projects could not be supported in line with the decision of the National Assessment Panel of the Transferring Department
Measures taken to improve performance	The department shall ensure that the procurements of all required production inputs are done in line with the projections Where engagements are to be done with appointed service providers, the department shall ensure that all bottlenecks are removed as a matter of priority as this negatively impact on the grant implementation
Monitoring mechanism by the receiving department	The Office of the National Transferring Officer monitored and evaluated projects during the financial year whenever it was possible The conditional grant Quarterly Review Meetings were held to monitor grant performance and implementation by the province Financial reports were compiled and submitted monthly and quarterly reports were also compiled and submitted on a quarterly basis The provincial office monitored the grant through submissions of project implementation progress by the district and local municipality coordinators Project monitoring and evaluation was conducted by the district and local municipality officials who were implementing the projects at their spheres of influence



Department to whom the grant has been transferred	Mpumalanga Department of Agriculture, Rural Development, Land and Environmental Affairs
Purpose of the grant	To assist vulnerable South African farming communities to achieve an increase in agricultural production and invest in infrastructure that unlocks agricultural production within strategically identified commodities/products and production areas
Expected outputs of the grant	2 313 subsistence, 1 152 smallholder and no commercial farmers supported through Ilima/Letsema 2 617 youth, 5 496 women and 49 farmers with disabilities supported through Ilima/Letsema 15 400 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) No rehabilitated and expanded irrigation schemes 61 600 tons produced (production output) No superior breeding animals acquired and distributed to farmers 185 jobs created 490 community gardens supported with inputs 20 school gardens supported with inputs
Actual outputs achieved	2 557 subsistence, 1 577 smallholder and no commercial farmers supported through Ilima/Letsema 17 673,77 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) No rehabilitated and expanded irrigation schemes 70 695,08 tons produced (production output) No superior breeding animals acquired and distributed to farmers 370 jobs created 490 community gardens supported with inputs 20 school gardens supported with inputs
Amount allocated per DORA	R68 980 000
Amount received	R68 980 000
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R68 980 000
Reasons for the funds unspent	None
Reasons for deviation on performance	The overachievement on indicators is because of remodelling of the programme where smallholder producers are borrowed mechanisation and can cultivate the land as and when required
Measures taken to improve performance	None (All indicators/targets were achieved)
Monitoring mechanism by the receiving department	Monthly and quarterly reports, in-year monitoring reports, projects visits



Department to whom the grant has been transferred	Northern Cape Department of Agriculture, Environmental Affairs, Rural Development and Land Reform
Purpose of the grant	To assist vulnerable South African farming communities to achieve an increase in agricultural production and invest in infrastructure that unlocks agricultural production within strategically identified commodities/products and production areas
Expected outputs of the grant	16 subsistence, 436 smallholder and 173 commercial farmers supported through Ilima/Letsema 25 youth, 310 women and no farmers with disabilities supported through Ilima/Letsema 210 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) 1 rehabilitated and no expanded irrigation schemes 430 tons produced (production output) No superior breeding animals acquired and distributed to farmers 250 jobs created No community gardens supported with inputs No school gardens supported with inputs
Actual outputs achieved	6 subsistence, no smallholder and 173 commercial farmers supported through Ilima/Letsema 206 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) 1 rehabilitated and no expanded irrigation schemes 456 tons produced No superior breeding animals acquired and distributed to farmers 377 jobs created No community gardens supported with inputs No school gardens supported with inputs
Amount allocated per DORA	R68 980 000
Amount received	R68 980 000
Reasons if amount as per DORA not received	
Amount spent by the department	R68 880 000
Reasons for the funds unspent	
Reasons for deviation on performance	N/A
Measures taken to improve performance	A special task team was established driven by CFO and HoD to ensure the approved plans are implemented as approved within the given timeframes
Monitoring mechanism by the receiving department	DALRRD officials monitored and evaluated projects on a quarterly basis. The conditional grant Quarterly Review Meetings were held to monitor grant performance and implementation. Reports were compiled on a monthly and quarterly basis to present progress report of the grant



Department to whom the grant has been transferred	North West Department of Agriculture and Rural Development
Purpose of the grant	To assist vulnerable South African farming communities to achieve an increase in agricultural production and invest in infrastructure that unlocks agricultural production within strategically identified commodities/products and production areas
Expected outputs of the grant	2 420 subsistence, 288 smallholder and no commercial farmers supported through Ilima/Letsema 596 youth, 1 760 women and no farmers with disabilities supported through Ilima/Letsema 13 500 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) No rehabilitated and expanded irrigation schemes 12 943 tons produced (production output) No superior breeding animals acquired and distributed to farmers 50 jobs created 18 community gardens supported with inputs 13 school gardens supported with inputs
Actual outputs achieved	3 674 subsistence, 291 smallholder and no commercial farmers supported through Ilima/Letsema 839 youth, 2 542 women and 0 farmers with disabilities supported through Ilima/Letsema 15 009 ha of land under agricultural production (field crops such as grains and oilseeds, horticulture fibre, and livestock) No rehabilitated and expanded irrigation schemes 14 893 tons produced (production output) estimated No superior breeding animals acquired and distributed to farmers No jobs created 18 community gardens supported with inputs 13 school gardens supported with inputs
Amount allocated per DORA	R71 310 000
Amount received	R71 310 000
Reasons if amount as per DORA not received	N/A
Amount spent by the department	R53 669 000
Reasons for the funds unspent	Challenges with non-responsive service providers delaying procurement finalisation Challenges with service providers turning down offers owing to lack of capacity and cash flow Delays with e-tender procurement processes Heavy rains during the latter part of third quarter
Reasons for deviation on performance	N/A
Measures taken to improve performance	Approval of panel of pre-qualified service providers will fast-track project implementation Regular project performance meetings Implement according to procurement plan and implementation plan
Monitoring mechanism by the receiving department	Regular monitoring by project leaders, LAO manager, engineers, Deputy Directors and Directors Monthly monitoring by project coordinators Quarterly monitoring by DALRRD



Department to whom the grant has been transferred	Western Cape Department of Agriculture
Purpose of the grant	To assist vulnerable South African farming communities to achieve an increase in agricultural production and invest in infrastructure that unlocks agricultural production within strategically identified commodities/products and production areas
Expected outputs of the grant	1 800 subsistence, 23 smallholder and 7 commercial farmers supported through Ilima/Letsema 38 youth, 135 women and 5 farmers with disabilities supported through Ilima/Letsema 1 493 jobs created 56 community gardens supported with inputs 14 school gardens supported with inputs
Actual outputs achieved	2 780 subsistence, 21 smallholder and 16 commercial farmers supported through Ilima/Letsema 452 youth, 1 437 women and 5 farmers with disabilities supported through Ilima/Letsema 3 214 jobs created 142 community gardens supported with inputs 26 school gardens supported with inputs
Amount allocated per DORA	R57 721 000
Amount received	R57 721 000
Reasons if amount as per DORA not received	All amounts as per DORA received
Amount spent by the department	R57 721 000
Reasons for the funds unspent	N/A
Reasons for deviation on performance	COVID-19 resulted in high levels of food security challenges and increased demands for support and services
Measures taken to improve performance	N/A
Monitoring mechanism by the receiving department	Monthly financial reports were submitted to the transferring department on the fifteenth of each month Quarterly review meetings were scheduled by DALRRD for provinces to report on the performance of the grant Quarterly reports were submitted to the transferring department by the twentieth after the reporting period



### Conditional Grant 3: LandCare 2021/2022

Department to whom the grant has been transferred: Eastern Cape	
Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
Expected outputs of the grant	3 781 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems 30 ha of cultivated land rehabilitated from and/or protected against land degradation 261 ha of land under conservation agriculture 100 youth successfully attending organised Junior LandCare initiatives No hectares of land where water resources are protected and rehabilitated 197 people with improved capacity and skill levels benefiting from capacity building initiatives 9 capacity building exercises conducted 13 awareness campaigns conducted 657 ha of land where weeds and invader plants are under control 56 km of fence erected 196 green jobs created expressed as full-time equivalents (FTEs) 36 LandCare committees established
Actual outputs achieved	1 815,72 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems No hectares of cultivated land rehabilitated from and/or protected against land degradation 231,66 ha of land under Conservation Agriculture No youth successfully attending organised Junior LandCare initiatives No hectares of land where water resources are protected and rehabilitated 136 people with improved capacity and skill levels benefiting from capacity building initiatives 9 capacity building exercises conducted 4 awareness campaigns conducted 630,21 ha of land where weeds and invader plants are under control 33,6 km of fence erected 287 green jobs created expressed as full-time equivalents (FTEs) 30 LandCare committees established
Amount per amended DORA	R12 513 000
Amount transferred	R12 513 000
Reasons if amount as per DORA not transferred	None
Amount spent by the department	R12 512 000
Reasons for the funds unspent	
Monitoring mechanism by the transferring department	Project visits, quarterly and financial reports

Department to whom the grant has been transferred: Free State	
Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
Expected outputs of the grant	1 940 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems 64,5 km of waterway and kilometres of contours constructed 500 ha of land under Conservation Agriculture 900 youth successfully attending organised Junior LandCare initiatives No hectares of land where water resources are protected and rehabilitated No people with improved capacity and skill levels benefiting from capacity building initiatives No capacity building exercises conducted 9 awareness campaigns conducted 511 ha of land where weeds and invader plants are under control No kilometres of fence erected 184 green jobs created expressed as FTEs



	No LandCare committees established
Actual outputs achieved	<p>2 211 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>665 ha of cultivated land rehabilitated from and/or protected against land degradation</p> <p>20,5 km of waterway and kilometres of contours constructed</p> <p>518 ha of land under Conservation Agriculture</p> <p>821 youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>37 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>1 capacity building exercises conducted</p> <p>4 awareness campaigns conducted</p> <p>100 ha of land where weeds and invader plants are under control</p> <p>No kilometres of fence erected</p> <p>197 green jobs created expressed as FTEs</p> <p>No LandCare committees established</p>
Amount per amended DORA	R8 366 000
Amount transferred	R8 366 000
Reasons if amount as per DORA not transferred	None
Amount spent by the department	R8 074 758
Reasons for the funds unspent	Problems occurred with the payment of labour to our teams by the appointed paymaster
Monitoring mechanism by the transferring department	Project visits, quarterly and financial reports

Department to whom the grant has been transferred: Gauteng	
Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
Expected outputs of the grant	<p>No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>53 ha of land under Conservation Agriculture</p> <p>100 youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>125 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>25 capacity building exercises conducted</p> <p>25 awareness campaigns conducted</p> <p>32 ha of land where weeds and invader plants are under control</p> <p>No kilometres of fence erected</p> <p>50 green jobs created expressed as FTEs (WO)</p> <p>No LandCare committees established</p>
Actual outputs achieved	<p>No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>No hectares of land under Conservation Agriculture</p> <p>No youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>No people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>No capacity building exercises conducted</p> <p>No awareness campaigns conducted</p> <p>No hectares of land where weeds and invader plants are under control</p> <p>No kilometres of fence erected</p> <p>No green jobs created expressed as FTEs (WO)</p> <p>No LandCare committees established</p>
Amount per amended DORA	R5 016 000
Amount transferred	R2 257 200





Reasons if amount as per DORA not transferred	Poor financial performance. Second and third quarter allocations were withheld
Amount spent by the department	R2 249 643
Reasons for the funds unspent	Slow internal procurement processes
Monitoring mechanism by the transferring department	Project visits, monthly financial and EPWP reports as well as quarterly reports

Department to whom the grant has been transferred: KwaZulu-Natal	
Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
Expected outputs of the grant	<p>No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>440 ha of land under conservation agriculture</p> <p>No youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>No people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>No capacity building exercises conducted</p> <p>9 awareness campaigns conducted</p> <p>1 782 ha of land where weeds and invader plants are under control</p> <p>59 km of fence erected</p> <p>245 green jobs created expressed as FTEs</p> <p>No LandCare committees established</p>
Actual outputs achieved	<p>No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>453 ha of land under Conservation Agriculture</p> <p>No youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>No people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>No capacity building exercises conducted</p> <p>9 awareness campaigns conducted</p> <p>1 855 ha of land where weeds and invader plants are under control</p> <p>59 km of fence erected</p> <p>251 green jobs created expressed as FTEs</p> <p>No LandCare committees established</p>
Amount per amended DORA	R13 022 000
Amount transferred	R13 022 000
Reasons if amount as per DORA not transferred	None
Amount spent by the department	R13 022 000
Reasons for the funds unspent	N/A
Monitoring mechanism by the transferring department	Project visits, monthly financial and EPWP reports as well as quarterly reports

Department to whom the grant has been transferred: Limpopo	
Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
Expected outputs of the grant	<p>No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems.</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>589 ha of land under Conservation Agriculture</p> <p>50 youth successfully attending organised Junior LandCare initiatives</p>

	<p>No hectares of land where water resources are protected and rehabilitated</p> <p>712 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>3 capacity building exercises conducted</p> <p>37 awareness campaigns conducted</p> <p>391 ha of land where weeds and invader plants are under control</p> <p>44 km of fence erected</p> <p>245 green jobs created expressed as FTEs (WO)</p> <p>12 LandCare committees established</p>
Actual outputs achieved	<p>No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems.</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>442 ha of land under Conservation Agriculture</p> <p>No youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>900 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>18 capacity building exercises conducted</p> <p>30 awareness campaigns conducted</p> <p>143 ha of land where weeds and invader plants are under control</p> <p>34 km of fence erected</p> <p>395 green jobs created expressed as FTEs (WO)</p> <p>No LandCare committees established</p>
Amount per amended DORA	R13 016 000
Amount transferred	R13 016 000
Reasons if amount as per DORA not transferred	None
Amount spent by the department	R8 540 957
Reasons for the funds unspent	<p>Late start of projects</p> <p>Delays in Supply Chain Management processes</p>
Monitoring mechanism by the transferring department	Project visits, monthly financial and EPWP reports as well as quarterly reports

Department to whom the grant has been transferred: Mpumalanga	
Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
Expected outputs of the grant	<p>2 910 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>3 200 ha of land under conservation agriculture</p> <p>1 943 youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>1 268 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>27 capacity building exercises conducted</p> <p>23 awareness campaigns conducted</p> <p>348 ha of land where weeds and invader plants are under control</p> <p>74 km of fence erected</p> <p>448 green jobs created expressed as FTEs</p> <p>Five LandCare committees established</p>
Actual outputs achieved	<p>2 112 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>4 317 ha of land under conservation agriculture</p> <p>1 963 youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>642 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>14 capacity building exercises conducted</p> <p>15 awareness campaigns conducted</p>

	23 ha of land where weeds and invader plants are under control 62 km of fence erected 412 green jobs created expressed as FTEs 4 LandCare committees established
Amount per amended DORA	R9 474 000
Amount transferred	R9 474 000
Reasons if amount as per DORA not transferred	None
Amount spent by the department	R9 474 000
Reasons for the funds unspent	N/A
Monitoring mechanism by the transferring department	Project visits, monthly financial and EPWP reports as well as quarterly reports

**Department to whom the grant has been transferred: Northern Cape**

Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
Expected outputs of the grant	No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems 800 ha of cultivated land rehabilitated from and/or protected against land degradation No hectares of land under conservation agriculture No youth successfully attending organised Junior LandCare initiatives 5 ha of land where water resources are protected and rehabilitated 30 people with improved capacity and skill levels benefiting from capacity building initiatives 1 capacity building exercise conducted No awareness campaigns conducted 4 500 ha of land where weeds and invader plants are under control No kilometres of fence erected 350 green jobs created expressed as full-time equivalents (FTEs) No LandCare committees established
Actual outputs achieved	No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems 800 ha of cultivated land rehabilitated from and/or protected against land degradation No hectares of land under conservation agriculture No youth successfully attending organised Junior LandCare initiatives No hectares of land where water resources are protected and rehabilitated 30 people with improved capacity and skill levels benefiting from capacity building initiatives One capacity building exercise conducted No awareness campaigns conducted 4 759 ha of land where weeds and invader plants are under control No kilometres of fence erected 226 green jobs created expressed as FTEs No LandCare committees established
Amount per amended DORA	R7 697 000
Amount transferred	R7 697 000
Reasons if amount as per DORA not transferred	None
Amount spent by the department	R7 697 000
Reasons for the funds unspent	Late implementation of LandCare projects
Monitoring mechanism by the transferring department	Project visits, monthly financial and EPWP reports as well as quarterly reports

**Department to whom the grant has been transferred: North West**

Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
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Expected outputs of the grant	<p>3 000 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>No hectares of land under conservation agriculture</p> <p>No youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>110 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>9 capacity building exercises conducted</p> <p>No awareness campaigns conducted</p> <p>No hectares of land where weeds and invader plants are under control</p> <p>34 km of fence erected</p> <p>130 green jobs created expressed as FTEs</p> <p>No LandCare committees established</p>
Actual outputs achieved	<p>873 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>No hectares of land under conservation agriculture</p> <p>No youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>37 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>3 capacity building exercises conducted</p> <p>No awareness campaigns conducted</p> <p>No hectares of land where weeds and invader plants are under control</p> <p>14 km of fence erected</p> <p>243 green jobs created expressed as FTEs</p> <p>No LandCare committees established</p>
Amount per amended DORA	R8 782 000
Amount transferred	R8 782 000
Reasons if amount as per DORA not transferred	None
Amount spent by the department	R8 782 000
Reasons for the funds unspent	N/A
Monitoring mechanism by the transferring department	Project visit, quarterly and financial report

Department to whom the grant has been transferred: Western Cape	
Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
Expected outputs of the grant	<p>1 400 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>1 000 ha of land under conservation agriculture</p> <p>28 000 youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>120 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>8 capacity building exercises conducted</p> <p>24 awareness campaigns conducted</p> <p>3 000 ha of land where weeds and invader plants are under control</p> <p>168 km of fence erected</p> <p>178 green jobs created expressed as FTEs (WO)</p> <p>4 LandCare committees established</p>
Actual outputs achieved	<p>22 260 ha of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>1 954 ha of land under conservation agriculture</p>



	<p>2 597 youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>150 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>8 capacity building exercises conducted</p> <p>22 awareness campaigns conducted</p> <p>4 601 ha of land where weeds and invader plants are under control</p> <p>151 km of fence erected</p> <p>1 336 green jobs created expressed as FTEs (WO)</p> <p>4 LandCare committees established</p>
Amount per amended DORA	R5 451 000
Amount transferred	R5 451 000
Reasons if amount as per DORA not transferred	None
Amount spent by the department	R5 450 000
Reasons for the funds unspent	None
Monitoring mechanism by the transferring department	Project visits, monthly financial and EPWP reports as well as quarterly reports

Department to whom the grant has been transferred: Gauteng	
Purpose of the grant	To promote sustainable use and management of natural resources by engaging in community-based initiatives that support the pillars of sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better well-being for all
Expected outputs of the grant	<p>No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>53 ha of land under conservation agriculture</p> <p>100 youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>125 people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>25 capacity building exercises conducted</p> <p>25 awareness campaigns conducted</p> <p>32 ha of land where weeds and invader plants are under control</p> <p>No kilometres of fence erected</p> <p>50 green jobs created expressed as work opportunities (WO)</p> <p>No LandCare committees established</p>
Actual outputs achieved	<p>No hectares of natural rangeland rehabilitated and/or protected through sustainable rangeland management systems</p> <p>No hectares of cultivated land rehabilitated from and/or protected against land degradation</p> <p>No hectares of land under conservation agriculture</p> <p>No youth successfully attending organised Junior LandCare initiatives</p> <p>No hectares of land where water resources are protected and rehabilitated</p> <p>No people with improved capacity and skill levels benefiting from capacity building initiatives</p> <p>No capacity building exercises conducted</p> <p>No awareness campaigns conducted</p> <p>No hectares of land where weeds and invader plants are under control</p> <p>No kilometres of fence erected</p> <p>No green jobs created expressed as work opportunities (WO)</p> <p>No LandCare committees established</p>
Amount per amended DORA	R5 016 000
Amount transferred	R2 257 200
Reasons if amount as per DORA not transferred	Poor financial performance. Second and third quarter allocations were withheld
Amount spent by the department	R2 249 643
Reasons for the funds unspent	Slow internal procurement processes
Monitoring mechanism by the transferring department	Project visits, monthly financial and EPWP reports as well as quarterly reports





PART C

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# Governance

## 1. Introduction

The department continued to maintain proper governance, risk and compliance processes. These processes assist the department to promote and entrench ethical culture with the aim to prevent and combat fraud and corruption. The Risk Management function is located in the Office of the Director General which allows the independence it needs in order to properly discharge its governance duties.

## 2. Risk management

The risk, governance and compliance processes have been continuously applied and maintained to protect the department against the known and unknown risk exposure. The department has an approved Risk and Compliance (RAC) Policy and Strategy which provide guidance on the implementation and integration of risk management systems. The RAC Strategy is aligned to the current MTSF and it provides the roadmap for the attainment of the mature risk culture. The department has, according to its RAC Strategy, maintained maturity level three (i.e. established) and processes are put in place to move to the advance level.

The Director General assisted by the Executive Management Committee and Risk Management Committee reviewed the department's risk profile and continued to manage and monitor key risks of strategy, compliance, operations, ethics, fraud and business continuity management. The revision of the risk profile was aligned to the strategy and annual performance plan to ensure that efficient management of risks contributes towards the department's performance. The risk profile comprises of four categories as per below diagram:



### Risk Management Committee

The department has a Risk Management Committee (RMC) which comprises of four external members with blend of skills, expertise and knowledge of the different sectors. The RMC is governed by approved Terms of Reference and it has authority to hold management accountable for risk management processes applied in the department. The design of the RMC has enhanced risk management accountability in the department. The meetings of the financial year were attended as indicated in the below table:

No.	Name (External Members)	No. of meetings attended	Status	Date Appointed
1	Mr Musawakhe Khumalo	4 of 4	Chairperson	01 June 2020
2	Adv. T Moeng	4 of 4	External Member	01 October 2020
3	Ms J. Thupana	4 of 4	External Member	01 August 2020
4	Mr B. Buthelezi	4 of 4	External Member	01 August 2020

### 3. Fraud and corruption

#### Fraud Prevention and Ethics

The department has continued to implement and maintain its anti-fraud and corruption processes with the aim to prevent or reduce the magnitude. This was done through the guidance of the RAC policy and strategy. The department has continued to bolster its measures to reduce the risks of fraud and corruption. In addition to awareness programmes, there is a whistle blowing policy for officials to confidentially report suspected fraud and/or corruption.

As part of fraud / corruption awareness the department conducted fraud, corruption and ethics awareness workshops. These workshops were conducted virtually for employees on salary level 12 and below where 293 employees attended. In addition to this, a virtual awareness session was conducted in collaboration with the Department of Correctional Services where offenders serving their sentences for fraud and corruption shared their experiences and encouraging staff not to engage in fraudulent or corrupt activities. Promotional materials (pamphlets and booklets) were distributed and placed at reception areas and entrances of buildings. These were distributed as part of creating awareness on the requirement by employees to disclose financial interests, procedure to be used by employees when applying to conduct outside remunerative work and prohibition of conducting business with the state.

Financial disclosures for other categories of employees in the department were done as follows:

Category/ Level of employment	Total number of employees in category	No. of employees who disclosed financial interests	No. of employees who failed to disclose financial interests
Level 11 and 12 including OSD/personal notches	1487	1 308	179
Below salary level 11 in Supply Chain and Finance Unit	972	800	172
PSR Officers	14	11	3
<b>Total</b>	<b>2473</b>	<b>2119</b>	<b>354</b>

The department will be taking appropriate action against the employees who failed to disclose their financial interest as required by the legislation.

#### Risk Management Committee Report

The Risk Management Committee supported the Executive Authority and Accounting Officer by providing oversight over the implementation and maintenance of risk management systems. It discharged its fiduciary duties according to the terms of reference. The significant matters were escalated to the Accounting Officer. The Committee is satisfied with the progress being made to mature risk management processes.

The Committee will continue to monitor risk issues in relation to the finalisation of the autonomy of Commission on Restitution of Land Rights, Outcomes of the 18th Constitutional Amendment Review, Outbreak of diseases, Rural development strategy and finalisation of the organisational structure (fit-for-purpose) with its placement.

### 4. Minimising conflict of interest

For a period of 2021/22, there were 296 SMS that disclosed their financial interest.

The department is continuously emphasising the importance of adhering to the Public Service Regulations of 2016 which require employees to disclose their financial interests. The continuous non-compliance poses a risk that employees may have interests that conflict with state laws or legislation and cannot be detected by the department.

During 2021/2022 financial year, the department in partnership with The Ethics Institute of South Africa conducted a virtual ethics training for Senior Managers. This training was compulsory for senior managers nominated by the Director-General as an effort to ensure that the department's leadership is capacitated to lead in an ethical manner. Forty-seven (47) participants attended the training over the three-day period. Various points that were discussed during training include:

- Core ethics concepts and distinctions
- Personal and organisational values
- Organisational Moral leadership
- Ethical issues in the workplace and ethical decision making
- Regulatory environment
- Ethical responsibilities of leaders



During the 2021/2022 financial year, fraud and ethics awareness training for employees below salary level 12 were conducted to 293 employees.

The discussions in the sessions presented an opportunity for the department to actively pursue creating ethics awareness across all levels within the organisation.

## 5. Code of conduct

The department subscribes to the Code of Conduct in the Public Service and non-adherence thereof is addressed with charges of Misconduct being levelled against employees in line with the Disciplinary Code and Procedures and the SMS handbook. Awareness sessions were conducted throughout the financial year.

## 6. Health, safety and environmental issues

The following activities were achieved during the **2021/22** financial year:

**Occupational Health and Safety Assessments** - to determine the level of compliance in accordance with OHS Act and its Regulations.

**Occupational Health and Safety Assessment and monitoring** to determine the effectiveness of control measures implemented to minimize the spread of COVID-19 pandemic.

Province	Office/building	Date conducted
Eastern Cape	LRS	10/5/2021
	SG	19/06/2021
	QTN	31/05/2021
	Stirling office	31/07/2021
	Mthatha District	14/08/2021
	Block F&H	10/09/2021
	KWT DEEDS OFFICE	11/09/2021
		13/09/2021
	Queenstown	31/10/2021
	PE District	13/11/2021
	BLOCK F&H	21/01/2022
	Mthatha District	14/03/2022
	Mthatha Deeds	15/03/2022
	GADI	22/03/2022
		23/03/2022
	Paterson Road PE	24/03/2022
	Pearson Road PE	24/03/2022
	PE District	25/05/2022

Province	Office/building	Date conducted
Free State	Thabo Mofutsanyane District Office	01/06/2021 30/11/2022 26/01/2022 24/03/2022
	Lejweleputswa District Office	11/11/2021 24/01/2022
	Fezile Dabi District Office	15/11/2021 25/01/2022 27/03/2021
	Omni Building	05/05/2021 02/06/2021 17/11/2021 11/02/2022
	PSSC	09/05/2021 03/06/2021 11/11/2021 08/02/2022 15/02/2022 17/02/2022
	116 Church Street	02/06/2021 03/06/2021 13/11/2021 28/01/2022 16/02/2022
	Maseru border	11/12/2021 26/01/2022
Gauteng/National office	ARC Silverton	28/04/2021
	Roodeplaat (Genetics Resources and Variety Control)	29/04/2021
	Delpen Building	30/04/2021
	Harvest House	23/05/2021
	Harvest House (joint walk-about with Physical Security, Facilities Management & Special Investigations)	25/05/2021 02/06/2021
	Capitol Towers was done in the following sections: • NARYSEC • RID • Risk Management	28/07/2021
	South Block	02/08/2021
	ARC Silverton	24/08/2021
	Hamilton 140	26/08/2021
	Roodeplaat Genetics	22/08/2021
	Roodeplaat Variety Control	23/08/2021
	Old Building	30/08/ 2021
	Sedupi K9	22/09/2021
	Sefala Building	12/11/2021
	ICD Building	09/12/2021 25/01//2022
	Animal Quarantine Station (Kempton Park)	28/09/2021
	Capitol Towers	25/01/2022
	Trust Bank	27/01/2022
	Agriculture Place	18/03/2022
COVID-19 assessment conducted at the offices	Agriculture place	19/02/2022
	Harvest House	26/02/2022
	Delpen Building	26/02/2022
	Animal Quarantine Station in Kempton Park Station	05/03/2022
	Perishable Cargo office in Kempton Park	05/03/2022
KwaZulu-Natal	John Ross House	07/05/2021
	SSC	10/08/2021
	PSSC	12/08/2021
	Pietermaritzburg District office	18/10/2021
	Deeds Registry	19/10/2021

Province	Office/building	Date conducted
Limpopo	RLCC: Biccard	26/04/2021 25/02/2022
	Waterberg	03/08/2021 01/03/2022
	Modimolle	05/10/2022 01/03/2022
	Beit-bridge	28/10/2021
	RLCC: Thabakgolo	08/12/2022 25/02/2022
	Old Mutual	13/12/2021 25/02/2022
	Grobber Bridge	31/01/2022
	Deeds and SG	26/03/2022 24/02/2022
	Vhembe District	27/05/2021 02/03/2022
	PSSC	19/05/2022 23/02/2022
	SPLUM	28/06/2022 24/02/2022
Mpumalanga	Lodgement office	06/08/2021
	RLCC office	02/12/2021
	Bateleur Block D (PSSC) office	16/02/2022
	Bateleur Block E (PSSC) office	19/10/2021
	Witbank office (DSSC)	06/07/2021
Northern Cape	Compound Building	30/07/2020
	Upington District Office	23/09/2020
	Namakwa District Office	20/10/2020
	Vioolsdrift Boarder Post	20/10/2020
	Springbok proposed Office	20/10/2020
	Nakop Boarder Post	21/10/2020
	De Aar Office	22/10/2020
North West	Makgobistadt borderline	18/05/2021
	Ramatlabama borderline	19/05/2021
	Loporung borderline	20/05/2021
	Tshidilamolomo borderline	20/05/2021
	Tlapeng borderline	21/05/2021
	Skilpadshek borderline	24/05/2021
	Swartkopfontein borderline	25/05/2021
	Mmamenwe borderline	25/05/2021
	Skeinsdam	25/05/2021
	Loding borderline	25/05/2021
	Wildebesset borderline	25/05/2021
	Deputy Minister's event in Dr Kenneth Kaunda district office	27/05/2021
	Thaba Nchu College	31/05/2021
	Omni building	02/05/2021
	SA Eagle's building	03/06/2021
	SABS building 116A Church	03/06/2021
	Follow-up report and engaged Animal Health national office regarding Zeerust borderline complaints and non-compliance	15/12/2021



Province	Office/building	Date conducted
Western Cape	Stellenbosch district office	23/08/2021
	Beaufort West District office	16/09/2021
	Clanwilliam office	17/11/2021
	Worcester office	24/11/2021
	Plant Quarantine	08/12/2021
	Bredasdorp office	28/01/2022
	NGI office	11/02/2021
	RLCC Lodgement Office	11/02/2021
	George RLCC	12/02/2022
	George PLR office	12/02/2022
	Oudtshoorn office	12/02/2022
	Beaufort West office	13/02/2022
	Airport office	04/03/2022
	Bellville office	04/03/2022
COVID-19 assessments (Western Cape)	NGI office	07/07/2021 15/08/2021 16/08/2021
	Deeds Registry	13/12/2021
	SG office	15/02/2022
	Mowbray Lodgement office	15/02/2022

#### OHS ASSESSMENTS CONDUCTED AT NARYSEC FACILITIES

Province	Office/building	Date conducted
Free State	Thaba Nchu College	31/05/2021 30/06/2021 01/07/2021 28/11/2021 03/05/2022 05/02/2022

#### OHS ASSESSMENTS CONDUCTED AND COORDINATION OF HEALTH AND SAFETY DURING DEPARTMENTAL EVENTS TO ENSURE THAT HEALTH AND SAFETY STANDARDS ARE ADHERED TO

Province	Office/building	Date conducted
Eastern Cape	DM Skwatsha's event in Valkop farm Venterstad	19/04/2021
	DM Skwatsha's event- -Steynsburg	06/05/2021
	Site inspection for NARYSEC event preparation at Libode - event cancelled due COVID-19	17/06/2021
	Female Farmer event held in Bizana (Alfred Nzo Municipality)	22/10/2021
	DM Capa's event in Nqadu Great place	01/12/2021 02/12/2021
	DM Skwatsha's event in Thornhill Village	14/12/2021
	DM Skwatsha's event in Mdantsane	15/12/2021
Free State	None	N/A
Gauteng/National office	Ministerial event held the Radisson Hotel	12/07/2021
	Engagement with women in Agriculture Agro-processing and Agribusiness – North West (Kgora Training Centre)	11/03/2022
KwaZulu-Natal	Farmers event held in Utrecht Hall	11/2021
	Land Restitution event	11/2021
	Minister's handing over farming equipment held in Eshowe	03/2022
Limpopo	Mash community event	01/12/2022
	Fusion Boutique Hotel	25/01/2022
Mpumalanga	Ministers event at Gert Sibande Municipality	10/04/2021
	DM's event at Emnotweni Casino Hotel	28/04/2021
	DM's event Belfast	26/03/2022
Northern Cape	Erin Game Park (event was cancelled)	24/09/2020
North West	Minister's event in Bojanala	26/05/2021
	Conducted an OHS pre-risk assessment and advised on compliance in Minister's event at Bojanala	27/05/2021
	Minister's event in Brits	28/02/2022
	Minister's event in Barolong Boo-Rra Tshidi Mafikeng	01/03/2022
	Minister's event in Seasons Mahikeng	02/03/2022

	Ministerial event on Small Scale Imbizo held in Mahikeng	11/03/2022
	Conducted an OHS pre-risk assessment and advised on compliance for Bojanala	27/05/2021
<b>Western Cape</b>	Covie Presidential Event	30/04/2021
	Plettenberg bay event	05/10/2021
	Uniondale event	05/10/2021
	Villiersdorp event	08/10/2021
	Montague event	12/10/2021
	Citrusdal event	25/10/2021
	Middelpos event	12/12/2021
	Paternoster event	13/12/2021
	District Six Presidential event	28/03/2022

#### OHS COMMITTEE MEETINGS HELD

Province	Office	Date of the meeting
<b>Eastern Cape</b>	LRS -10/05/2021	10/05/2021
	PSSC COVID-19 compliance office	20/05/2021
	OHS Operational meeting, Mthatha District, Queenstown	26/07/2021
		17/06/2021 15/04/2021
<b>Gauteng/National office</b>	Establishment of on OHS Structure at Roodeplaat	12/05/2021
	OHS Sub-Committee meeting	18/05/2021
	Delpen Building	20/07/2021
	OHS sub-committee meeting	27/07/2021
	Centre Walk	30/07/2021
	Perishable Cargo in Kempton Park	16/08/2021
	OHS Committee meeting for Trust Bank, Sedupi K9 and Perishable Cargo	23/08/2021
	Sefala Building	22/02/2022
	OHS Committee meeting at Kempton Park Perishable Cargo office	24/02/2022
<b>KwaZulu-Natal</b>	OHS meeting held at SSC	04/03/2022
<b>Limpopo</b>	All offices in Limpopo (PSSC, SG, Deeds, RLCC & District Offices)	17/05/2021
	All offices in Limpopo (PSSC, SG, Deeds, RLCC & District Offices)	23/08/2021
	All offices in Limpopo (PSSC, SG, Deeds, RLCC & District offices)	16/09/2021
<b>Mpumalanga</b>	RLCC office	28/02/2022
	Lodgement office	02/03/2022
	Surveyor General office	10/03/2022
<b>Northern Cape</b>	32 COVID-19 sub-committee meetings held in different dates	These meetings were held on different dates (every Monday) through MS Teams
<b>North West</b>	Dr KK district	25/01/2022
	PSSC NW	14/02/2022
	Dr RS Mompoti	15/02/2022
	Ngaka Modiri Molema	04/03/2022
	Dr KK district	25/01/2022
	PSSC NW	14/02/2022
<b>Western Cape</b>	Stellenbosch district office	23/08/2021
	Beaufort West District office	16/09/2021
	Clanwilliam office	17/11/2021
	Worcester office	24/11/2021
	Plant Quarantine	08/12/2021
	Bredasdorp office	28/01/2022
	NGI office	11/02/2022
	RLCC Lodgement office	11/02/2022
	George RLCC	12/02/2022
	Oudtshoorn office	12/02/2022
	Beaufort West office	13/02/2022
	Airport office	04/03/2022
	Belville office	04/03/2022

## OHS INSPECTION JOINTLY CONDUCTED WITH INSPECTORS FROM DEPARTMENT OF EMPLOYMENT AND LABOUR

Province	Building/office	Date
North West	Joint assessment conducted with DOEL inspector at Dr Kenneth Kaunda district office	26/01/2022
	Joint assessment conducted with DOEL inspector at PSSC	14/02/2022
	Joint assessment conducted with DOEL inspector at PSSC	16/02/2022

## CONTRAVENTION/PROHIBITIONS NOTICES ISSUED DUE TO NON-COMPLIANCE WITH OHS ACT, ITS REGULATIONS AND COVID-19 DIRECTIVES:

Province	Office	Reasons for the contravention/ prohibition notices to be issued	Date
Free State	116 Church Street	Non-compliance with OHS Act	16/02/2022
	PSSC	Non-compliance with OHS Act	17/02/2022
Limpopo	Waterberg district	Contravention: non-compliance with first aid box on the floor, exit doors not complying. Training certificates for first aid and she rep	05/10/2021
	Sekhukhune district	Contravention: non-compliance with first aid box on the floor, exit doors not complying. Training certificates for first aid and she rep. appointment letter of 16.2	08/10/2021

## INCIDENTS AND INJURY ON DUTY (IOD) OCCURRED AND REPORTED

Province	Office/building	Nature incident	Date occurred/ reported
Gauteng/National office	South Block Building	The official sustained an injury on her hand	04/02/2022
	Old Building	The cleaner sustained an injury on his finger whilst assisting his fellow colleagues to start a grass trimmer	13/02/2022
Free State	Thabo Mofutsanyane District Office	Office flooding	01/06/2021
	NARYSEC Thaba Nchu College	Fire eruption	18/08/2021
KwaZulu-Natal	SSC	The office was flooded during rainy season there were resultant damages (computers, laptops and other office equipment)	22/12/2021
	SPLUM	The office was flooded but no equipment damaged	22/12/2021
	SSC	The employee had a seizure and she bumped her head and sustained injuries	09/02/2022

## EVACUATION DRILL CONDUCTED AT THESE OFFICES:

Province	Office	Date of the meeting
Gauteng/National offices	Animal Quarantine Station Kempton Park	10/11/2021
	Drill conducted in Vereeniging Riviera on the Vaal for Bantubonke Community workers	09/12/2022
	Drill conducted in Rust De Winter Mongane Game Lodge, for Hammanskraal Community workers	10/12/2022
	Drill conducted in Magaliesburg, Valley Lodge, for Syferbult community workers	15/03/2022
	Drill conducted in Cullinan, for Thembisile Hani and Dr JS Moroka community worker	16/03/2022
KwaZulu-Natal	Vryheid Dis	19/08/2021
	New Castel	20/08/2021
	Midlands Regional District Office	01/09/2021
	SPLUM	14/09/2021
	Ladysmith	16/09/2021



Province	Office	Date of the meeting
	SSC	22/10/2021
	Richards Bay	27/10/2021
	RLCC: 200 Church	06/12//2021
	PLRO (PSSC)	15/02/2022
North West	Drill conducted at Dr RS Mompoti	15/02/2022
	Drill conducted at Ngaka Modiri Molema	04/03/2022
Western Cape	14 Long Street, Cape Town – The planned drill could not take place due to COVID-19 restrictions	08/12/2022

**OHS AWARENESS** was conducted to sensitize staff members, contractors on health and safety matters and COVID-19 precautionary measures:

Province	Office/building	Date conducted
Eastern Cape	Mthatha District	14/03/2022
	Mthatha Deeds	15/03/2022
	GADI	22/03/2022 23/03/2022
	PE Inspection Services	24/03/2022
	PE Inspection and Quarantine	24/03/2022
Gauteng/National Office	Capitol Towers	15/04/2021
	ICD Building	20/05/2021
	PSSC: Gauteng	27/05/2021
	Delpen Building (cleaning staff)	10/07/2021
	Sedupi K9	22/07/2021
	Agriculture Place - (two sessions conducted)	29/07/2021
	Trust Bank	29/07/2021
	Agriculture Place	03/08/2021 (two sessions) 13/08/2021 17/08/2021
	Sefala Building	12/08/2021
	OHS awareness/workshop to OHS committee members on decontamination processes	31/08/2021
	Centre Walk (cleaning staff)	14/09/2021
	Harvest House (session was conducted at Agriculture Place)	16/09/2021
	Animal Quarantine Station in Kempton Park	21/10/2022
	Awareness conducted in Vereeniging Riviera on the Vaal, Bantubonke Community workers	09/12/2021
	Animal Quarantine Station in Kempton Park	21/10/2022
	Awareness conducted in Vereeniging Riviera on the Vaal, Bantubonke Community workers	09/12/2021
	Awareness conducted in Rust De Winter Mongane Game Lodge, Hammanskraal Community workers	10/12/2021
	Awareness conducted in Magaliesburg, Valley Lodge, for Syferbult community workers	15/03/2022
	Awareness conducted in Cullinan, for Thembisile Hani and Dr JS Moroka community worker	16/03/2022
KwaZulu-Natal	SSC	02/09/2021
	Laager Centre	09/09/2021 30/03/2022
	Ladysmith District office	17/09/2021
	Richards Bay District office	30/09/2021
	Vryheid District office	06/10/2021
	New Castel District office	07/10/2021
	Midlands District office	18/10/2021
	Port Shepstone District office	26/10/2021
	Golela Boarder	15/11/2021
	Mahamba Boarder (falls under MP)	15/11/2021
	Kosi Bay Boarder	16/11/2021
	Induction to Interns	08/02/2022
	PSSC	15/02/2022
	SPLUM	23/02/2022

<b>Limpopo</b>	OHS Workshop	03/08/2021
	Workshop on emergency evacuation procedures at RLCC Thabakgolo	03/08/2021
<b>Mpumalanga</b>	OHS awareness/workshop to OHS committee members on decontamination processes	02/09/2021
	OHS induction/awareness to newly appointed Interns	02/11/2021
<b>Northern Cape</b>	<ul style="list-style-type: none"> <li>Awareness on decontamination of buildings (2 sessions)</li> <li>Awareness on risks associated with the usage of heater and sanitizer</li> <li>Awareness on sanitizing of GG vehicles</li> <li>Awareness on wearing of Personal protective equipment (PPEs)</li> <li>Awareness on steps to follow after a positive case is confirmed (2 sessions were held)</li> <li>Awareness on reporting of work-related incidents and completion of screening register</li> </ul>	These awareness sessions were conducted through MS Teams on different dates/time
<b>North West</b>	Awareness conducted in Magaliesburg, Valley Lodge, for Syferbult community workers	15/03/2022
	Awareness conducted at Dr RS Mompoti	15/02/2022
	Awareness conducted at Ngaka Modiri Molema	04/03/2022
	Orientation /induction program for newly appointed employees in Premier hotel	15/03/2022
<b>Western Cape</b>	OHS awareness to Cleaning personnel staff at PSSC	11/04/2021
	OHS awareness to Cleaning personnel at NGI office	18/04/2021

**OHS training conducted to empower committee members on evacuation procedures and first aid techniques (to ensure compliance with General Safety Regulations 3)**

<b>Province</b>	<b>Training/course</b>	<b>Date conducted</b>
<b>Limpopo</b>	Emergency evacuation procedures	28/09/2021
	First aid (level 1 & 2)	29/09/2021
		30/09/2021



**Challenges experienced during 2021/22 financial year that impacted negatively on rendering of OHS activities**

Province	Challenges experienced in the provinces
Eastern Cape	No management support on OHS matters No provision of working equipment (laptop)
Free State	Training of OHS committee members Procurement of First aid material OHS committee meetings suspended due to COVID-19 Emergency evacuation drills suspended due to COVID-19
Gauteng/ National office	No OHS Practitioner at Gauteng Offices
KwaZulu-Natal	No servicing of firefighting equipment at most buildings in KZN No safety signages (emergency exit signs) No designated assembly points/areas at 300 Pietermaritz Street (Deeds and SG; New Castel
Limpopo	<ul style="list-style-type: none"> <li>16.2 not chairing OHS Committee Meetings</li> <li>Poor training conducted to OHS members</li> <li>All COC facilitated by facility unity without involving OHS but, during inspection Department of Labour expected it from OHS office</li> <li>Cleaning service providers use non-SABS approved chemicals</li> <li>No approved floor plans, no evacuation plans, no communication system that resulted in no evacuation drill simulations</li> </ul>
Mpumalanga	<ul style="list-style-type: none"> <li>The most challenges came from COVID-19 protocols, that restricted a lot of activities meetings and drills</li> <li>Rotation of staff, where each office rotated differently this had a negative impact on meeting even physically</li> <li>Most OHS members are junior staff, they were not issued with home working tools like laptops so that they can connect via Teams application</li> <li>Some of the staff generally and OHS members were on comorbid which hindered communication.</li> <li>COVID-19 were prioritised by the management especially OHS Practitioners</li> </ul>
North West	No OHS Practitioner at North West offices

## 7. Portfolio committees

### Portfolio Committee Meetings: April 2021 – March 2022

No.	Meeting date	Committee	Agenda items
1.	13/04/2021	Portfolio Committee on Public Enterprises	Oversight Visit to Alexkor (Richtersveld) in Northern Cape
2.	04/05/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Briefing on Department of Agriculture, Land Reform and Rural Development (DALRRD), Commission on Restitution of Land Rights (CRLR) and Ingonyama Trust Board (ITB) 2021/22 annual performance plans.
3.	05/05/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Briefings by Office of the Valuer-General (OVG), Agricultural Research Council (ARC), Onderstepoort Biological Products (OBP) and National Agricultural Marketing Council (NAMC) 2021/22 annual performance plans.
4.	11/05/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Consideration of the Portfolio Committee's report on 2021/22 Budget Vote 29.
5.	18/05/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Liquor Products Amendment Bill: National House of Traditional Leaders comments.
6.	25/05/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Liquor Products Amendment Bill: Portfolio Committee's report on the presidents' reservations on the Bill.
7.	26/05/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	National Task Team on crisis in rural custom feedlots in Eastern Cape (EC), KwaZulu-Natal (KZN) and North West (NW).
8.	01/06/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Sectional Titles Amendment Bill and Agricultural Produce Agents Amendment Bill: Preparations for public participation

9.	09 – 13 August 2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Special Oversight Visit to KZN: Unrests in KZN.
10.	17/08/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Sectional Titles Amendment Bill: public hearings and DALRRD's response to public comments.
11.	24/08/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Sectional Titles Amendment Bill: Motion of desirability and deliberations; Report on Oversight visit to KZN and Gauteng prompted by unrests.
12.	25/08/2021	Portfolio Committee on Justice and Correctional Services	Briefing on Cannabis for Private Purposes Bill and National Cannabis Master Plan.
13.	31/08/2021	Portfolio Committee on Justice and Correctional Services	Cannabis for Private Purposes Bill: public hearings day 2.
14.	02/09/2021	Portfolio Committee on Justice and Correctional Services	Cannabis for Private Purposes Bill: public hearings day 3.
15.	03/09/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Sectional Titles Amendment Bill: Consideration of the A-List/Committee's proposed amendments.
16.	07/09/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Communal Property Associations 2019/20 Annual Report.
17.	10/09/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Sectional Titles Amendment Bill: adoption
18.	09/11/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Briefing by Auditor-General: DALRRD Portfolio Audit Outcomes: DALRRD, CRLR, OVG and South African Veterinary Council (SAVC) 2020/21 Annual Reports.
19.	12/11/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Joint Portfolio Committees: Agriculture, Land Reform and Rural Development and Employment and Labour: Working conditions of farmworkers, farm dwellers, farming communities and farmers.
20.	16/11/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	Ingonyama Trust Board 2020/21 Annual Report.
21.	30/11/2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	DALRRD and CRLR on: District Six challenges regarding housing allocation, tenure security and title deeds; Complaint against Cape Town Land Claims Office.
22.	07/12/ 2021	Portfolio Committee on Agriculture, Land Reform and Rural Development	DALRRD update on land claims complaints reported to the Portfolio Committee on Agriculture, Land Reform and Rural Development.
23.	15/02/2022	Portfolio Committee on Agriculture, Land Reform and Rural Development	Briefings by DALRRD and CRLR on quarter 1, 2 and 3 2020/21 performance and audit improvement plans.
24.	25/02/2022	Portfolio Committee on Agriculture, Land Reform and Rural Development	Briefings by ARC, NAMC, OBP, ITB, OVG on the 2021/22 quarter 1, 2 and 3 performance and audit plans.
25.	02/03/2022	Portfolio Committee on Agriculture, Land Reform and Rural Development	DALRRD's responses to the findings and recommendations on COVID-19 special audit reports.
26.	08/03/2022	Portfolio Committee on Agriculture, Land Reform and Rural Development	Briefings on the Agricultural Produce Agents Amendment Bill and NAMC's report on agricultural exports.
27.	15/03/2022	Portfolio Committee on Agriculture, Land Reform and Rural Development	District Six restitution report.
28.	18/03/2022	Portfolio Committee on Agriculture, Land Reform and Rural Development	Proposed draft joint programme of the portfolio committees on Agriculture, Land Reform and Rural Development and Employment and Labour: Working conditions

			of farmworkers, farm dwellers, farming communities and farmers.
29.	22/03/2022	Portfolio Committee on Agriculture, Land Reform and Rural Development	DALRRD response to Auditor-General's reports: COVID-19 Disaster Agricultural Support Fund.
30.	25/03/2022	Portfolio Committee on Agriculture, Land Reform and Rural Development	Briefing on DALRRD, CRLR & ITB's 2021/22 annual performance plans.
31.	29/03/2022	Portfolio Committee on Agriculture, Land Reform and Rural Development	Oversight visit to Perishable Products Export Control Board (PPECB).

## 8. Scopa resolutions

There were no oversight meetings with Standing Committee on Public Accounts during the financial year.

## 9. Prior modifications to audit reports

The department received an unqualified audit report from Auditor-general of South Africa (AGSA) for the financial year 2020/21. There was no modification.

## 10. Internal control unit

The Directorate: Internal Control and all the employees in the department identify the alleged irregular, fruitless and wasteful expenditure. Subsequent to the identification of the alleged irregular, fruitless and wasteful expenditure, the Directorate conducts an assessment to confirm the classification of the expenditure. Then the confirmed irregular, fruitless and wasteful transactions are presented to the Financial Compliance Committee for determination of the recommendations to be made to the Accounting Officer. A report is provided to the Accounting Officer with recommendations regarding actions to be taken.

The unit also maintains the registers for irregular, fruitless and wasteful expenditure and assists in strengthening the internal control environment where the non-compliance was identified and confirmed.

The Directorate is also responsible for co-ordination, consolidation and monitoring the action plans that are designed to address audit findings raised by the office of the Auditor-General and Internal Audit. It also ensures that the payments and journals are kept on a centralised database on F-Base for proper recording and ease of retrieval when requested by stakeholders. The investigations of losses, theft and damages to the departmental assets and vehicle rentals are also conducted within the unit. Subsequent to the investigations the cases are referred to the Legal Services for determination of the action to be taken.

## 11. Internal audit and audit committees

### Key activities and objectives of internal audit

Internal Audit performs assurance and consulting assignments, in accordance with a risk-based internal audit approach. These assignments are delivered by means of financial audits, performance audits, operational and compliance audits, information technology audits and audits focussing on the risk of fraud and irregularities. Assignments may also combine two or more audit types into the delivery of comprehensive audit assignments. The scope of assurance and consulting assignments excludes legal entities such as Communal Property Associations (CPAs) and trusts, as the Chief Directorate: Internal Audit's focus is restricted to internal processes and therefore does not have the mandate to audit and review external entities.

### Summary of audit work done by internal audit

Internal audit performed audits and consultations defined on the 2021/2022 DALRRD annual internal audit plan, including:

- Audits on the internal control processes falling within specific branches of the DALRRD and its trading entities.
- Audits on the financial processes of the DALRRD and its trading entities.
- Audits on the governance and risk management processes of the DALRRD.
- Audits on the processes governing performance information management.
- Information technology audits on various processes and systems.

### Key activities and objectives of the audit committee

The key activities and objectives of the Audit Committee can be summarised as entailing reviews and the dispensing of other pertinent functions in respect of the following areas:

- The efficiency and effectiveness of the system of internal control applied by the DALRRD;

- Risk Management and its effectiveness, efficiency and transparency and King IV;
- The effectiveness of the Internal Audit function;
- The adequacy, reliability and accuracy of the financial and performance information provided by management to various stakeholders;
- The DALRRD's compliance with legal and regulatory provisions;
- Any accounting and audit concerns identified as a result of Internal and External Audits performed;
- The activities of the Internal Audit function, including its annual work program, coordination with the Auditor-General (AGSA), the reports of significant recommendations and the response of management to those recommendations;
- The scope and results of the External Audit function, its cost effectiveness as well as the independence and objectivity of the AGSA;
- Reporting to the Executive Authority and the AGSA where a report implicates the Accounting Officer in fraud, corruption or gross negligence;
- Communicating any concerns it deemed necessary to the Executive Authority, AGSA and Internal Audit function;
- Approving the Audit Committee Charter, Internal Audit Charter, Policy and Plan; and
- Reviewing the Annual Financial Statements and Annual Performance Report of the DALRRD and its trading entities prior to and after the annual External Audit.

#### Attendance of audit committee meetings by audit committee members

Name	Qualifications	Internal or external member	If internal, position in the department	Date appointed	Date Resigned	No. of meetings attended
Dr N Z Qunta (Chairperson)	<ul style="list-style-type: none"> <li>• PhD</li> <li>• MBA</li> <li>• Masters in Commerce (Economics)</li> <li>• B.Com. Hons (Economics)</li> </ul>	External	Not Applicable	1 April 2020	Contract expired 31 March 2022	20
Mr A P Wakaba (Member)	<ul style="list-style-type: none"> <li>• MBA</li> <li>• B. Compt. Hons</li> <li>• B. Comm. (Acc.)</li> <li>• Adv. Dip. in Accounting Sciences</li> <li>• Certified Director™</li> <li>• AGA (SA)</li> </ul>	External	Not Applicable	1 April 2020	31 August 2021	6
Ms K G Mbonambi	<ul style="list-style-type: none"> <li>• B.Com. Hons</li> <li>• B. Acc.</li> <li>• Cert: Board Governance</li> <li>• Cert: Enterprise-Wide Risk Management</li> </ul>	External	Not Applicable	1 April 2020	Contract expired 31 March 2022	18
Ms A M M Badimo	<ul style="list-style-type: none"> <li>• B.Sc Computer Science</li> <li>• B.Sc Hons Computer Science</li> <li>• Master in Business Administration (MBA)</li> <li>• Master of Science (M.Sc)</li> <li>• CISM (Certified Information Security Manager)</li> <li>• CGEIT (Certified in the</li> </ul>	External	Not Applicable	1 April 2020	Contract expired 31 March 2022	20



	<ul style="list-style-type: none"> <li>Governance of Enterprise IT)</li> <li>• CISA (Certified Information Systems Auditor)</li> <li>• CRISC (Certified in Risk and Information Systems Control)</li> <li>• Cobol Programming Diploma</li> <li>• PMP (Project Management Professional)</li> <li>• Cert. IT Auditing</li> <li>• COBIT 5</li> <li>• ITIL Foundation</li> <li>• Certified ISO 22301 Lead Implementer</li> <li>• Certified ISO 22301 BCMS Lead Auditor</li> <li>• Certified ISO 27001 ISMS Lead Auditor</li> <li>• Certified Blockchain Expert (CBE)</li> <li>• F. Inst D (IoDSA)</li> </ul>					
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## 12. Audit committees report

The Department of Agriculture, Land Reform and Rural Development Audit Committee is pleased to present its report for the financial year ended 31 March 2022. This report also includes the Deeds Registration Trading Account, the Agricultural Land Holdings Account and the Commission on Restitution of Land Rights.

This report is presented in accordance with the requirements of the Public Finance Management Act, No. 1 of 1999 (PFMA), as amended. The recommendations of the King Report on Governance (King IV) have also been taken into consideration.

### Audit Committee members and attendance

During the year under review the Audit Committee consisted of four members. The Audit Committee had 11 standard Audit Committee meetings and 9 Forensic Investigations Audit Committee in-committee meetings, as indicated in the table hereunder. The Audit Committee is constituted of persons who possess the correct mix of experience, qualifications, and skills to carry out its responsibilities.

Name of member	Number of standard AC meetings attended	Number of forensic AC in-committee meetings attended
Dr NZ Qunta (Chairperson)	11	9
Mr AP Wakaba (Member)	6	-
Ms AMM Badimo (Member)	11	9
Ms K Mbonambi (Member)	9	9

During the year under review:

- Dr NZ Qunta's contract expired on 31 March 2022;
- Mr AP Wakaba resigned on 31 August 2021;
- Ms AMM Badimo's contract expired on 31 March 2022; and
- Ms K Mbonambi's contract expired on 31 March 2022.

The Audit Committee appointed as at 1 April 2022 comprised of the following persons:

- Ms P Mzizi (Chairperson);
- Ms S Sekgobela (Member);
- Ms AMM Badimo (Member); and
- Ms K Mbonambi (Member).

### **Audit Committee responsibility**

The Audit Committee reports that it complied with its responsibilities arising from section 38 (1) (a) of the Public Finance Management Act, No.1 of 1999, as amended and Treasury Regulation 3.1. The Audit Committee also reports that it had adopted an appropriate formal Terms of Reference as contained in its Charter, conducted its affairs in compliance with the Charter and has discharged its responsibilities as contained therein.

The Chairperson of the Audit Committee presented their oversight reports to the Executive Authority during the financial year that ended 31 March 2022.

### **The effectiveness of internal control**

In line with the Public Finance Management Act, 1999, Internal Audit provides the Audit Committee and Management with assurance that the Internal Controls are appropriate and effective. This is achieved by evaluating Internal Controls to determine their effectiveness and efficiency, and by developing recommendations for enhancement or improvement. The Accounting Officer retains responsibility for implementing such recommendations as per Treasury Regulation 3.1.12.

The Department of Agriculture, Land Reform and Rural Development Management experienced numerous challenges during the 2021/2022 financial year resulting from the COVID-19 pandemic.

The system of internal control was not entirely adequate and effective for the year under review. Deficiencies were detected and reported through internal audits performed on the system of internal control. Management continued to address control weaknesses reported by the Internal Audit function. Significant control deficiencies were noted in the areas of:

- Information and Communication Technology;
- Records Management;
- Financial Management in the Department of Agriculture, Land Reform and Rural Development and the Agricultural Land Holdings Account;
- Project Management;
- Contract Management; and
- Management of fraud, corruption, misconduct, irregularities and mismanagement. The Audit Committee expresses serious concern on inadequate internal control structures to prevent and detect fraud and the incidences of fraud identified in the department.

The Audit Committee acknowledges that the processes governing financial management at the Deeds Trading Account was adequate and effective.

### **Internal Audit**

The objective of the Internal Audit function of the department is to provide Management with independent, objective assurance and consulting services designed to add value and to continuously improve the operations of the department. It assists the department to accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of governance, risk management and control processes.

The Audit Committee is satisfied that the Internal Audit function is operating effectively, and that it has taken into consideration the risks pertinent to the Department of Agriculture, Land Reform and Rural Development in its audits. Internal Audit has made significant progress with audits conducted in terms of its strategic three year rolling internal audit plan.

### **Risk Management**

The Risk Management Committee has been appointed and is chaired by an independent chairperson and advises the Accounting Officer. Based on the Internal Audit report, the departmental risk and fraud management system requires improvement to address the following:

- Decision making not occurring within the confines of the defined risk appetite;
- Incomplete inventory of risks and opportunities;
- Insufficient quality of risk registers and inadequate attendant actions to address identified risks;
- The absence of structures which facilitate the timeous dissemination of risk related information;
- Risk Management function not fully capacitated; and



- Non-performance of cost benefit analysis in relation to risk mitigation strategies.

### **In-Year Monitoring and Reporting**

The Audit Committee appreciates that the Departmental Quarterly Reporting submissions were done timeously and appropriately. The Audit Committee, however, expresses concern in respect of the progress made in the achievement of planned performance targets.

### **Evaluation of Financial Statements and Performance Reports**

The Audit Committee reviewed and discussed:

- the Annual Financial Statements to be included in the annual report, with the Auditor-General South Africa, the Accounting Officer and Management;
- the information on predetermined objectives to be included in the annual report;
- significant adjustments resulting from the audits; and
- changes in accounting policies and practices.

### **Auditor General South Africa**

We have reviewed the department's implementation plan for audit issues raised in the previous year and based on the interaction with the department, Internal Audit reports and the Auditor-General South Africa's audit reports, all matters have not been adequately addressed. More specifically, the Audit Committee expresses concern with:

- the qualified audit opinion for Agricultural Land Holdings Account (no improvement from the previous year); and
- the qualified audit opinion for the Department of Agriculture, Land Reform and Rural Development (regression from the previous year).

To effectively address and prevent repeat audit outcomes this must be a high priority for the department in the 2022/23 financial year.


The Audit Committee acknowledges and commends the clean audit outcome for the Commission on Restitution of Land Rights and the unqualified audit opinion for the Deeds Registration Trading Entity.

The Audit Committee has met with the Auditor-General South Africa to ensure that there were no unresolved differences.

The Audit Committee concurs and accepts the conclusions of the Auditor-General South Africa on the Annual Financial Statements and is of the opinion that the Audited Annual Financial Statements should be accepted and read together with the reports of the Auditor-General South Africa.

### **Conclusion**

The Audit Committee expresses its appreciation to the Director-General, the department's management, Internal Audit and the Auditor-General South Africa for their assistance and cooperation in the dispensing of the Audit Committee's functions.



**Ms P Mzizi CA(SA)**

**Chairperson of the Audit Committee**

**Department of Agriculture, Land Reform and Rural Development; Deeds Registration Trading Account; Agricultural Land Holdings Account and the Commission on Restitution of Land Rights**

**Date: 31 July 2022**