



**MINISTRY
PUBLIC ENTERPRISES
REPUBLIC OF SOUTH AFRICA**

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Mr Phumulo Masualle, MP
Deputy Minister of Public Enterprises
Private Bag X15
HATFIELD
0028

Dear Deputy Minister Masualle,

In order to provide clarity on your role and responsibilities in executing the mandate of the Ministry of Public Enterprises, I have outlined below:

- a) Responsibilities we will share
- b) Minister's responsibilities
- c) Deputy Minister responsibilities

However, you would be aware that in terms of the constitution the ultimate responsibility for the execution of our mandate remains with the Minister.

a) Responsibilities we will share:

NO	COMMON	
1.	Parliament	Portfolio Committee
		Study Group
		Questions for oral responses (when Minister is not available)
2.	Cabinet	Minister
3.	Cabinet Committees	Governance, State Capacity and Institutional Development (GSCID)
		Economic Sectors, Investment, Employment and Infrastructure Development (ESIEID)
4.	Submissions	Relevant Submissions for perusal
5.	MINEXCO	Meeting between Ministry and Management
6.	Parliamentary Questions	Vet and Draft answers from the department and SOEs
7.	Parliamentary Debates	As per assignment by Minister
8.	Caucus	Attendance

NO	COMMON	
9.	Cabinet Inter-Ministerial Committees and Inter-Ministerial Task Team	IMC on Land Reform and Agriculture
		IMTT on Service Delivery
10.	Department	Development of new structure
		Skills audit of the department
		Future of State capture participants
11.	Other	National Convention Arms Control Committee (NCACC)

b) Minister's responsibilities:

No	Minister
1.	Presidential State Owned Enterprises Council
2.	SOEs
	a) Eskom b) Transnet c) South African Airways (SAA) / South African Express (SAX) d) Denel
3.	Ministerial Committee on the Budget (Mincombud)
4.	Zondo Commission and SOEs
No	Deputy Minister
1.	South African National Aids Council (SANAC)
2.	SOEs
	a) South African Airways (SAA) / South African Express (SAX) b) SAFCOL c) ALEXKOR d) Denel
3.	Engaging Financial Institutions on finances for certain SOEs
	a) SAA b) Denel

I trust that we will work together in a collaborative manner to deal with the many development challenges confronted by our country. Furthermore, State Capture, corruption and other inadequacies have done immense damage to the SOE's reporting to the Ministry. Revitalising and transforming the business models, finance and operations of these entities and instilling the necessary ethics and integrity is our formidable responsibility.

As far as the Department is concerned, we have the task of:

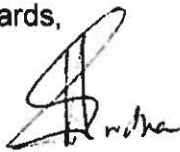
- a) Attracting the appropriate experts in key sectors

- b) Spending the budget allocation prudently
- c) Increasing productivity
- d) Developing the skills of existing staff
- e) And many other aspects!

My approach would be that we work in a collaborative manner. Regular consultation will be key. In case of any doubt or uncertainty on the areas assigned to you, please clarify with me. In instances where the applicable legislation requires the Minister of Public Enterprise's approval, the requisite memorandum for such approval must be submitted to me.

Finally, welcome once again to the Ministry of Public Enterprises.

Regards,



PRAVIN GORDHAN, MP
MINISTER

DATE: 06 - 08 - 2019

CC: His Excellency, Mr MC Ramaphosa
President of the Republic of South Africa

Dr CR Lubisi: Director General
The Presidency